



NEW YORK STATE
BAR ASSOCIATION

NYSBA INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

October 15-17, 2025

Le Méridien Hamburg Hotel

An der Alster 52, Hamburg 20099, Germany

<https://nysba.org/events/international-section-2025-global-conference-in-hamburg/>



Who are we? New York State Bar Association and the International Section



The New York State Bar Association (NYSBA) is the largest voluntary state bar organization in the United States. NYSBA's International Section has over 1,500 members and chapters in more than 70 countries around the world. The International Section brings members together to learn from one another, advocate for the rule of law, and contribute to the development of a truly international legal community.

What is the Global Conference?



Each year, NYSBA's International Section hosts a conference in a different city outside of the United States to provide American and foreign colleagues the opportunity to meet, network, and expand their international practices. Our most recent conferences have been held in Seoul, Mexico City, London, New York City, Tokyo, Montréal, Antigua, Guatemala, Paris, São Paulo, Vienna, Hanoi, Lisbon, Panama, Sydney, and the list goes on!

This year's conference comprises three days of Continuing Legal Education (CLE) programs addressing hot topics in international law and practice. The conference also offers networking opportunities, a gala dinner, and cultural events.

Hamburg Global Conference Steering Committee

International Section Chair:

Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C., U.S.A.

Conference Co-Chairs:

Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C., U.S.A.

Carlos Ramos-Mrosovsky, BakerHostetler LLP, New York, U.S.A.

Richard Happ, Luther, Hamburg, Germany

Steering Committee Members:

Marco Amorese, AMSL Avvocati, Italy

Aurélien Arenales de la Roca Huet, BFPL Avocats, Paris, France

François Berbinou, BFPL Avocats, Paris, France

Howard A. Fischer, Moses & Singer LLP, New York, U.S.A.

Anke Meier, Noerr PartGmbH, Germany

DL Morriss, Partner, Hinshaw & Culbertson LLP, Chicago, IL/New York, NY, U.S.A.

Helen Naves, HNaves Advogados, Sao Paulo, Brazil

Neil Quartaro, Cozen O'Connor, New York, NY

Jay Safer, Dunnington Batholow & Miller LLP, New York, NY

Mohamed Sweify, Hinshaw & Culbertson LLP, New York, NY, U.S.A.

Michael Ziegler, ADVANT Beiten, Munich, Germany

IMPORTANT INFORMATION

Up to 16.0 NY MCLE Credits

This program is transitional and approved for MCLE credit in New York for all attorneys, including those newly admitted.

The New York State Bar Association has been certified by the New York State Continuing Legal Education Board as an accredited provider of continuing legal education in the State of New York. For more information about the CLE Rules, visit NYCOURTS.GOV/ATTORNEYS/CLE.

Discounts and Scholarships

New York State Bar Association ("NYSBA") members and non-members may receive financial aid to attend this program. Under this policy, anyone who requires financial aid may apply in writing, not later than 20 working days prior to the start of the program, explaining the basis of his/her hardship, and if approved, can receive a discount or scholarship, depending on the circumstances. To apply, fill out the tuition assistance application form at www.nysba.org/TuitionAssistanceForm/ and send your request to Holly Hirsch at: New York State Bar Association, One Elk Street, Albany, New York 12207, or hhirsch@nysba.org. Scholarships are for the CLE portion of the program only and not evening and social functions.

Accommodations for Persons with Disabilities

NYSBA will make reasonable modifications/accommodations to allow participation in its services, programs, or activities by persons with disabilities. NYSBA will provide auxiliary aids and services upon request. NYSBA will remove architectural barriers and communication barriers that are structural in nature where readily achievable. To request auxiliary aids or services or if you have any questions regarding accessibility, please contact Ernesto Guerrero at eguerrero@nysba.org or 1-518- 487-5535.

Dress Code

- Conference Panels, Plenaries and Lunches: Business Attire or Business Casual
- Wednesday Welcome Reception and Thursday Legal Dine-Around: Business Attire or Business Casual
- Friday Gala Reception and Dinner: Business Attire or Semi-Formal (ex. cocktail dresses and suits are appropriate)

Account and Registration Assistance

For account and registration assistance, we invite you to reach out to our Member Resource Center (MRC) at mrc@nysba.org or at 800-582-2452 / +1 (518) 463-3724.

ACCESSING THE ONLINE ELECTRONIC COURSE MATERIALS

To view the online course materials including the course agenda, PowerPoint slides, and speaker biographies, please log into the NYSBA website www.nysba.org and access your My Learning Dashboard.

1. Log-in to the NYSBA website.
2. Hover over the link labeled "*Hi, (First Name)*" on the top right side of the screen.
3. Click "*My Learning Dashboard*" under "*Hi (First Name)*".
4. Locate webinar under "*My Programs*" tab.
5. Click the blue box labeled "*Materials*" to view the course materials.

ACCOMMODATION

Le Méridien Hamburg Hotel

An der Alster 52, Hamburg 20099, Germany



Discover Le Méridien Hamburg, the Design Hotel, and the city in completely new ways. Situated on the banks of the Outer Alster Lake in the trendy St. Georg district, the city center is just a short boat trip away. Stay at our family-friendly hotel and choose from a variety of newly renovated guest rooms with modern designed interiors. Enjoy our on-site HERITAGE Restaurant and Bar and plan your next event in our meeting space with a spectacular view. Worried about leaving your pet behind, not to worry our hotel is pet friendly. If you are heading to the sea why don't you just book a night or two at Le Méridien Hamburg with its perfect Alster Lake location. Our hotel is also within easy reach of the main station and attractions like Hamburg's historic districts, trade fair grounds, the harbor, the UNESCO world heritage sites Speicherstadt and Kontorhausviertel and the music halls. After a long day take a dip in our indoor pool, work out at the gym or relax in our sauna.

- Group: New York State Bar Association
- Start Date: Tuesday, October 14, 2025 | End Date: Sunday, October 19, 2025
- Special group rate: 194.00 EUR per night | Last Day to Book : Wednesday, August 20, 2025
- [Book your group rate for New York State Bar Association](#)
- Contact: Anna- Lena Groth | T +49 40 2100 2004 | anna-lena.groth@lemeridienhamburg.com

SOCIAL EVENTS



WELCOME RECEPTION

Wednesday, October 15, 2025
6:00 p.m. – 8:00 p.m.

The Parliament Restaurant
Rathausmarkt 1
20095 Hamburg, Germany

Dress Code: Business Attire or
Business Casual



LEGAL DINE-AROUND

Thursday, October 16, 2025
6:00 p.m. – 8:00 p.m.

Participating Firms to be Announced

Dress Code: Business Attire or
Business Casual



GALA RECEPTION AND DINNER

Friday, October 17, 2025
6:00 p.m. – 9:30 p.m.

**International Maritime Museum Hamburg
(IMMH)**
Korea Street 1
20457 Hamburg, Germany

Dress Code: Business Attire or Semi-
formal (e.g. cocktail dress or suit)

AGENDA

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE IN HAMBURG NEW YORK STATE BAR ASSOCIATION

Wednesday, October 15 to Friday, October 17, 2025
Le Méridien Hamburg, An der Alster 52, Hamburg, Germany, 20099

PRE-CONFERENCE: TUESDAY, OCTOBER 14, 2025

5:00 PM	Bus departing from Le Meridien Hotel to the Übersee Club
6:00 PM- 8:30 PM	Executive Committee Dinner with German Bar Leaders (<i>by invitation only</i>) Venue: Der Übersee-CLub e.V. Address: Neuer Jungfernstieg 19, D - 20354 Hamburg, Germany
8:30 PM	Bus from the Übersee Club to Le Meridien Hotel

DAY 1: WEDNESDAY, OCTOBER 15, 2025

8:30 AM–5:00 PM	Registration Level 1 Hub (1 st floor) Exhibitors and Sponsors Level 1C (1 st floor)
8:30 AM- 9:00 AM	Morning Coffee Break Level 1 Foyer (1 st floor)
9:00 AM–10:30 AM	PLENARY Level 1 AB (1 st floor) The World's Second Oldest Profession: Maritime Law in an Age of Disruption This panel will review and discuss some of the recent developments in international trade law and policy as it relates to maritime law. Specific topics will include the impact of tariffs on trade and transportation, the increased legal focus on domestic ship production, and legal developments helping and hindering the free transportation of goods across borders and the infrastructure needed to do. As Hamburg is a leading maritime jurisdiction for both disputes and transactions, as well as a major shipping center, the panel is particularly appropriate for this meeting. Chair and Moderator: Neil Quartaro , Cozen O'Connor, New York, U.S.A Panelists: Stuart McAlpine , Stephenson Harwood, London, UK (invited) Dr. Jenny Buchner , CMS Law, Hamburg, Germany Jenny Carr , Norton Rose Fulbright, London, UK (invited) <i>1.5 CLE Credits in Areas of Professional Practice</i>
10:30 AM–10:45 AM	Break
10:45 AM–11:45 AM	

Track 1 Level 1 AB (1st floor)		Track 2 Level 6 Ballroom (6 th floor)	
<p>A Comparative Approach to The Rule of Law as it Relates to Judicial Independence, Client Representation and Talent Management</p> <p>This panel will review and discuss recent litigation trends involving executive office directives, the independence and impartiality of the judicial and legal industry, and related impact on global business initiatives including talent management</p> <p>Co-Chairs and Moderators: André Durocher, Partner, Fasken, Montréal, Canada</p> <p>DL Morriss, Partner, Hinshaw & Culbertson LLP, Chicago, IL/New York, NY, U.S.A.</p> <p>Panelists: Chris Sermerjian, Partner, Fasken, Montréal, Canada</p> <p>Judge Seo Yoon Lee, Judicial Research & Training Institute of the Supreme Court of Korea, Seoul, Korea</p> <p>Sofia Lizzio, Head of US and Italian Desk, Foutsis & Partners, Athens, Greece</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>		<p>Global Mobility and Cross-Border Operations in 2025: Immigration, Tax, Investment, and Technology Trends</p> <p>The landscape of global mobility, cross-border investment, international tax, and immigration policies are evolving rapidly. This panel will explore notable trends in these areas and their implications for multinational businesses, investors, and individuals, focusing on the US and Europe. The discussion will examine how tax policies, immigration regulations, and emerging technologies are reshaping global talent mobility and cross-border investment strategies and operations. Panelists will provide insights into the challenges and opportunities arising from these trends, including key considerations that businesses and individuals alike should consider to enhance their multijurisdictional activities, ensure compliance, and mitigate liability in their global operations and business strategies.</p> <p>Chair and Moderator: Kristopher Peters, Associate, Duane Morris, New York, U.S.</p> <p>Panelists: Sara Sousa Rebolo, Partner, Prime Legal, Lisboa, Portugal</p> <p>Stephanie Roach, Director of Global Employment Taxes, Reckitt, London, U.K.</p> <p>M. Alejandra Vargas, Partner, Duane Morris, New York, U.S.</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	
11:45 AM – 12:00 PM		Networking Coffee Break Level 1 Foyer (1 st floor)	
12:00 PM-1:00 PM			
Track 1 Level 1 AB (1 st floor)		Track 2 Level 6 Ballroom (6 th floor)	
<p>Resilience and Recalibration: The Future of Diversity in the Legal Profession</p> <p>Around the world, diversity, equity, and inclusion (DEI) initiatives are undergoing critical reevaluation. Whether driven by evolving regulatory landscapes, political shifts, or public scrutiny, DEI efforts are being redefined—and in some cases, curtailed or reversed. Amid these changes, women legal professionals remain at the forefront of the conversation: as beneficiaries of inclusion efforts, as leaders driving institutional change, and as advocates for a more equitable legal profession.</p> <p>This roundtable will feature distinguished panelists from across sectors of the legal community in an interactive</p>		<p>Trade Issues Worrying Your Clients</p> <p>This panel provides an introduction to the most important issues in international trade that clients are most focused on right now. This includes the US attempt to reshape the international landscape for tariffs, export controls by the US, China and others on key commodities and technologies, and the use of sanctions and other trade restrictions to pursue policy and national security goals.</p> <p>Whether you are advising on acquiring or establishing a company or joint venture, sourcing from a new supplier, or general cross-border transactions, this panel will help you spot issues for your clients to keep them in compliance and avoid penalties.</p>	

discussion on how to sustain and evolve the diversity agenda during times of constraint or controversy.

The program will include a video address by Ambassador Christina Kokkinakis, the European Union's Permanent Representative to UNESCO and the OECD.

Chair and Moderator:

Aurélié Arenales Huet, Partner, BFPL Avocats, Paris, France

Panelists:

Judge Heike Hummelmeier,
Chief Justice at the Regional Court (Landgericht),
Hamburg, Germany

Diane E. O'Connell, President, Sorting it Out, Inc.,
Brooklyn, NY, U.S.A.

Anna Dabrowska, Partner, Wolf Theiss, Poland, Co-Chair
of the Polish Chapter of the International Section of the
New York State Bar Association

1.0 CLE Credit in Diversity, Inclusion and Elimination of Bias

1:00 PM–2:30 PM

Lunch | Level 1 Foyer (1st floor)

2:30 PM–3:30 PM

Track 1 | Level 1 AB (1st floor)

International Commercial Arbitration and the Rule of Law: Perspectives from Around the World

Join seasoned international arbitration practitioners from New York, Germany and around the world for a discussion of recent developments affecting the field of cross-border dispute resolution as well as cross-cultural practice insights. Panelists will address topics ranging from how international commercial arbitration is adapting to shifting geopolitical and economic conditions and the emergence of new technologies.

Co-Chairs and Moderators:

Aurélié Arenales Huet, Partner, BFPL Avocats, Paris

Mohamed F. Sweify, Senior Associate, Hinshaw &
Culbertson, New York, NY, U.S.A.

Panelists:

Prof. Dr. Antje Baumann, Baumann Disputes, Hamburg,
Germany

Dr. Inka Hanefeld, Hanefeld Legal, Hamburg, Germany &
Paris, France

This will be a roundtable discussion of legal and policy issues by trade attorneys from the US, the EU including Germany, and other countries, with decades of experience.

Chair and Moderator:

Glen Kelley, Partner, Jacobson Burton Kelley, Washinton
D.C., U.S.A.

Panelists:

Judge Tobias Bender, Finanzgericht Hamburg, Hamburg,
Germany

Jessica Horwitz, Partner, Bennett Jones LLP, Toronto,
Canada

Marian Niestedt, Managing Director, Cattwyk, Hamburg,
Germany

Jeff Schwartz, Of Counsel, Jacobson Burton Kelley,
Washington D.C., U.S.A.

1.0 CLE Credit in Areas of Professional Practice

Track 2 | Level 6 Ballroom (6th floor)

Cross Border Regulatory Landscape on Cryptocurrencies and Digital Assets: A Comparative View on Advancement of Legislation to Enable Safe growth and Innovation of the Global Market

This comparative panel will explore the developing global regulatory landscape across multiple jurisdictions in a time of great ferment in digital asset rules. The panel will frame, and debate issues and insights relating to multiple jurisdictions and will feature a review of several jurisdictions. These include the United States, where laws and norms related to digital assets are going through significant change, and Brazil, where regulators seek to advance sensible crypto legislation that can enable safe growth and innovation.

Finally, the panel will examine how the EU and Switzerland are approaching crypto regulation and will examine the role of the EU member states regulators, the European regulator ESMA, and the Swiss FINMA, the regulatory treatment of stablecoins, public offerings and admission to trading, and the practical implications of MiCAR—particularly regarding MiCAR white papers.

Ahmed Kotb , Partner, Khodeir & Partners, Cairo, Egypt		Chair and Moderator: Helen Naves , Partner, HNaves Advogados, São Paulo, Brazil
Torsten Kracht , Partner, Hunton Andrews Kurth, New York, NY, U.S.A.		
<i>1.0 CLE Credit in Areas of Professional Practice</i>		
		Panelists: Howard A. Fischer , Partner, Moses Singer, New York, NY, U.S.A.
		Dr. Karl-Alexander Neumann , Partner, Noerr, Hamburg, Germany
		Piotr Wojtowicz-Caicedo , Partner, Allegra LAW, Zurich, Switzerland
		Otto Lobo , Commissioner of the Securities and Exchange Commission of Brazil (CVM), Brasilia, Brazil
		Daniel T. Podhaskie , Counsel, Whiteford, Taylor & Preston LLP, New York, NY, U.S.A.
		<i>1.0 CLE Credit in Areas of Professional Practice</i>
3:30 PM-3:45 PM	Afternoon Coffee Break Level 1 Foyer (1 st floor) <i>Sponsored by BakerHostetler LLP</i>	
3:45 PM-4:45 PM		
Track 1 Level 1 AB (1 st floor)		Track 2 Level 6 Ballroom (6 th floor)
The Hunt of Management – It’s for Real! Regulations and case law has clearly moved in the direction that management has become the target for securing compliance by the company/organization and its employees. Failure to prevent unacceptable actions by the employees has proven to be an effective method in a number of legal areas such as anti-corruption, anti-trust, parts of labor law to mention a few. The panel will in a discussion mode explore “Failure to Prevent” and its development, the border between legal and ethics, and possible future development. Co-Chairs and Moderators: Carl-Olof Bouveng , Partner, Cobolo Advokat AB, Stockholm, Sweden Panelists: Jonathan Armstrong , Partner, Punter Southall Law, London, UK Dr Christian Rosinus , Partner, Rosinus Partner, Frankfurt, Germany <i>1.0 CLE Credit in Ethics and Professionalism</i>		Labor Employment Description: TBD Chair and Moderator: Christopher M. Pardo , Partner, Hunton Andrews Kurth LLP, Boston, Massachusetts, U.S.A. Panelists: TBD <i>1.0 CLE Credit in Areas of Professional Practice</i>
4:45 PM	End of program	

6:00 PM-7:30 PM	WELCOME RECEPTION <i>(Registration for this event is <u>separate</u> from the main conference registration fee)</i> Location: The Parlament Restaurant Address: Rathausmarkt 1, 20095 Hamburg, Germany Sponsored by: <i>Luther</i>
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DAY 2: THURSDAY, OCTOBER 16, 2025

8:30 AM-5:00 PM	Registration Level 1 Hub (1 st floor) Exhibitors and Sponsors Level 1C (1 st floor)
8:30 AM-9:00 AM	Morning Coffee Level 1 Foyer (1 st floor)

9:00 AM-10:00 AM		
	Track 1 Level 1 AB (1st floor)	Track 2 Level 6 Ballroom (6th floor)
	<p>Investment Arbitration in a Time of Uncertainty</p> <p>In an era marked by geopolitical shifts, economic nationalism, and evolving legal frameworks, investment arbitration faces unprecedented challenges and opportunities. This panel will explore the future of investor-state dispute settlement (ISDS). Key topics include the implications of the Achmea judgment and the debate over arbitration of intra-EU investment disputes, the resurgence of economic nationalism and its impact on foreign investment, and the global debate over ISDS reform, including the UNCITRAL Working Group III process. Panelists will also examine recent trends in bilateral investment treaty (BIT) practice.</p> <p>Chair and Moderator: Borja Alvarez, Senior Associate, Cuatrecasas, Madrid, Spain</p> <p>Panelists: John D. Daley, Deputy Assistant Legal Adviser, U.S. Department of State Dr. Richard Happ, Partner, Luther, Hamburg, Germany Saadia Bhatti, Partner, Gide, London, UK Paul Levine, Partner, BakerHostetler, Washington, D.C., U.S.A.</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	<p>AI-Driven Deals in a Dangerous World: Cybersecurity, Data Privacy, and Legal Risk in Modern M&A</p> <p>As artificial intelligence becomes increasingly embedded in corporate operations and legal workflows, M&A transactions face a complex dual landscape: heightened cybersecurity and data privacy risks, and the rapid evolution of AI-powered tools used in legal due diligence and decision-making.</p> <p>This panel will explore the risks and opportunities posed by AI in the context of mergers and acquisitions. On the risk side, we will examine how AI-driven business models and proprietary algorithms can affect corporate valuation, intellectual property, liability exposure, and post-deal integration. We'll also analyze the impact of cross-border data privacy rules (e.g., GDPR, U.S. state-level laws, Korean PIPA, etc.) and cybersecurity vulnerabilities – including how undisclosed breaches or weak defenses can derail a transaction. We'll also discuss how legal professionals are beginning to leverage AI tools to enhance due diligence, manage compliance, and flag potential red flags more efficiently – raising new questions about professional responsibility and accuracy.</p> <p>The session will provide practical insights into managing these risks across jurisdictions and developing sound legal strategies that keep pace with evolving technology.</p> <p>Co-Chairs and Moderators: Alejandro Massot, Partner, Randle Legal, Buenos Aires, Argentina Jonathan Armstrong, Partner, Punter Southall, London, UK</p>

Panelists:**Debby McKey**, Partner, Garrigues, Mexico City, Mexico**Mohamed Khodeir**, Founder & Managing Partner, Khodeir & Partners, Cairo, Egypt*1.0 CLE Credit in Areas of Professional Practice*

10:00 AM–10:30 AM Break

10:30 AM–11:30 AM**Track 1 | Level 1 AB (1st floor)****In Times of Global Change: Investor Immigration and Asset Planning**

In the face of shifting political and economic landscapes, individuals and families are increasingly seeking new jurisdictions to live, invest, and safeguard their assets. This panel will explore investor immigration programs in selected countries and examine how cross-border estate and tax planning can help high-net-worth individuals structure global wealth efficiently and remain compliant with both local and international regulations.

Speakers will provide insights into residency and citizenship-by-investment options, asset-holding structures for new residents, and common planning techniques for foreign assets. The session will also address compliance risks under regimes such as FATCA and CRS, as well as local reporting obligations.

Chair and Moderator:**Helen Naves**, Partner, HNaves Advogados, São Paulo, Brazil**Panelists:****Frédéric Barriault**, Associate Counsel, Fasken Martineau DuMoulin, Montréal, Canada**Pedro Pais de Almeida**, Partner, Abreu Advogados, Lisbon, Portugal**Michael W. Galligan**, Phillips Nizer LLP, New York, NY, U.S.A.**Dr. Tom Offerhaus**, Partner, WTS, Munich, Germany*1.0 CLE Credit in Areas of Professional Practice***Track 2 | Level 6 Ballroom (6th floor)****Navigating trends in Mergers and Acquisitions in the Largest Markets in the Americas: Brazil, Mexico and US**

This panel will discuss the latest trends and strategies in cross-border mergers and acquisitions involving the three largest markets in the Americas. Panelists will discuss emerging risks, regulatory shifts, geopolitical headwinds and investor appetite in the corporate and transactional landscape in such jurisdictions. Panelists will also discuss high-level comparison with M&A trends in Europe.

Co-Chair and Moderator:**Kristina Schneider**, Partner, HEUKING, Cologne**Panelists:****Rafael Villac Vicente de Carvalho**, Partner, Villac Advogados, São Paulo, Brazil**Miguel Valle**, Partner, Chevez, Ruiz, Zamarripa y Cía, Ciudad de Mexico, Mexico**Rosa M. Ertze**, Partner, Withers, New York, NY, U.S.A.*1.0 CLE Credit in Areas of Professional Practice*11:30 AM–1:00 PM **Lunch | Level 1 Foyer (1st floor)****1:00 PM–2:30 PM****PLENARY | Level 1 AB (1st floor)****Repatriating Looted and Stolen Art in a Changing Global Legal Landscape**

This panel will explore the theft of art and especially state sponsored theft during the period 1933 – 1945, commonly referred to as “Nazi looted art” and the evolving challenges and legal

frameworks surrounding the repatriation of stolen art. It examines the impact of recent U.S. legal developments, such as the U.S. HEAR ACT of 2016, California’s 2024 statute and the Supreme Court’s remand in the Cassirer case as well as other recent cases, which could shift the way courts handle Nazi-looted art claims. It also highlights changes in Germany, where a new binding arbitration tribunal has replaced the previous advisory commission, offering a potentially faster and more standardized path to restitution. The discussion will place these changes within the broader context of international norms like the Washington Principles and their varied implementation across jurisdictions.

The panel will help understand what it means to make something right when the loss was meant to erase history and confront the moral urgency and legal complexity of returning art stolen in the Nazi era—and ask how today’s courts, commissions, and museums can move beyond defenses and delays to deliver remedies that feel like justice. To this end, speakers will delve into the legal, historical, and ethical dimensions of restitution, from navigating choice-of-law and limitations issues to building strong provenance files and structuring settlements that balance justice with stewardship. Attendees will gain practical insights into the use of U.S. litigation for repatriation, Germany’s new arbitration process, the enforcement of cross-border awards, and strategies for engaging with both national laws and international principles.

Chair and Moderator:

Rory Radding, Partner, Maschoff Brennan Gilmore Israelsen & Mauriel LLP and co-chair of the International Section’s Art Law Committee, New York, NY, U.S.A.

Panelists:

Raymond Dowd, Partner, Dunnington, Bartholow & Miller LLP, New York, NY, U.S.A.

Oren Warshavsky, Partner, Baker Hostetler, New York, NY, U.S.A.

Dr. Katharina Garbers-von Boehm, LL.M., Partner, Onto Partners, Berlin, Germany

Dr. Ulf Bischof, Partner, Bischof & Paetow, Berlin, Germany

Prof. Stephan Wilske, Partner, Gleiss Lutz, Stuttgart, Germany

Prof. Dr. Matthias Weller, Mag.rer.publ., MAE, Konstanz, Germany

1.5 CLE Credit in Areas of Professional Practice

2:30 PM–3:00 PM

Afternoon Coffee Break | Level 1 Foyer (1st floor)

3:00 PM-4:00 PM

Track 1 | Level 1 AB (1st floor)

International Distribution: Alternative Routes to Market in a World of E-Commerce

An international supplier has many alternatives for distributing its products in foreign markets: Commercial agents, independent distributors, franchising, joint ventures, trademark licensing, private label, and more. Each option has different costs and benefits, and each is regulated differently in different nations, including issues of control over resale pricing, other competition and antitrust matters, supplier termination rights and substantive contract regulation. Specific industries, such as automobiles, alcoholic beverages, and technology,

Track 2 | Level 6 Ballroom (6th floor)

M&A and FDI in the EU

The panel will address:

- The current FDI regulatory landscape in the EU and draft reforms to the EU screening regulation
- Practical experience on multiple FDI filings in complex M&A transactions in the EU
- Typical mitigation measures with a focus on the French, Italian and German jurisdictions
- Dealing with conditional approvals in the long term and examples of enforcement practice.

may be regulated in differing ways. Moreover, the growing dominance of e-commerce retailers such as Amazon, Wal-mart.com, Alibaba, and others has a substantial economic impact on bricks-and-mortar distributors and dealers that a manufacturer may rely on for a variety of services.

The panel will examine the pros and cons of different methods of distribution and offer practical tips on how to draft contracts to address regulatory issues and continue to incentivize distributors and dealers to provide essential services.

Chair and Moderator:

Drew Jaglom, Tannenbaum Helpert, New York, NY, USA

Panelists:

Michael Dean, Dentons UKIME LLP, Glasgow, Scotland

Hernan Pacheco, EY Law, San Jose, Costa Rica

1.0 CLE Credit in Skills

Panelists:

Florentine Kessler-Grobe, Head of the Investment Review, EU and International Relations Division

Fabien Pouchot, Partner, M&A, PE, Advant Altana, Paris, France

Lucia Corradi, Partner, M&A, Advant Nctm, Milan, Italy

Dr Christian von Wistinghausen, Partner, M&A & FDI, Advant Beiten, Berlin, Germany

1.0 CLE Credit in Areas of Professional Practice

4:00 PM

End of program

5:30 PM-7:30 PM

LEGAL DINE-AROUND IN HAMBURG

(Host Firms to be Announced)

The Legal Dine-Around is an exciting and distinctive social event of the NYSBA International Section's Global Conference. Firms will host small groups of 8–12 participants for private dinners at local restaurants or offices, offering a warm and informal setting to showcase their firm or practice area, foster cross-border connections, and exchange perspectives on global practice. It promises to be one of the most memorable highlights of the conference, combining hospitality with the opportunity to build lasting professional relationships.

When registering for the program, participants are asked to indicate their interest in joining the Legal Dine-Around. NYSBA will coordinate all logistics and guest assignments to ensure a diverse mix at each dinner table. Spaces are limited, and assignments will be confirmed prior to the conference.

DAY 3: FRIDAY, OCTOBER 17, 2025

8:30 AM–5:00 PM **Registration** | Level 1 Hub (1st floor)
Exhibitors and Sponsors | Level 1C (1st floor)

9:00 AM–11:00 AM **PLENARY** | Level 1 AB (1st floor)

A View from the Bench: The Ethical Practice of Law by Counsel and Clients

The ethical practice of law is a foundation of the modern legal system. Despite this, on occasion one may encounter opposing counsel who do not follow applicable ethical guidelines as well as they might. This behavior will have repercussions for the lawyer and for the client and can be difficult for counsel and jurists to handle. Please join us for a moderated discussion among German and United States state and federal judges as well as leading practitioners discussing their experiences and how attendees can keep a focus on the merits of a case rather than the personalities behind it.

Co-Chairs and Moderators:

Neil Quartaro, Cozen O'Connor, New York, NY, U.S.A

Richard Happ, Luther, Hamburg, Germany

Panelists:

Dr. Elke Umbeck, Partner, Heuking, Judge at the Hamburg Bar Court (Anwaltsgerichtshof), Hamburg, Germany

Christoph Hütteroth, LLM (Fordham), Judge at the Hamburg Commercial Court (OLG Hamburg), Hamburg, Germany

Hon. Sydney Stein, United States District Court Judge, Southern District of New York (invited)

Hon. Jennifer Choe-Groves, Judge, United States Court of International Trade

Jay G. Safer, Partner, Dunnington, Bartholow & Miller LLP, New York, NY, U.S.A.

2.0 CLE Credits in Ethics and Professionalism

11:00 AM–11:15 AM **Morning Coffee Break** | Level 1 Foyer (1st floor)

11:15 AM–12:15 PM

Track 1 | Level 1 AB (1st floor)

Artificial Intelligence: Is it for Real, and are we Smart Enough to Manage its Risk?

This panel will discuss the rapidly evolving use and risk associated with artificial intelligence (AI), the challenges companies face in identifying and quantifying their unique AI risk profile and ensuring that those risks are adequately mitigated through insurance or other risk transfer vehicles.

The discussion will address, in particular:

- The spectrum of commercial AI risk;
- Identification and quantification of AI risk;

Track 2 | Level 6 Ballroom (6th floor)

Global Legal Frontiers: Regulating the Online Betting Boom Across the Globe

The online betting industry is booming—and so are the legal challenges. As this fast-moving sector reshapes digital economies worldwide, regulators are racing to keep up. Join leading legal experts from Brazil, Portugal, the United States, and Germany for a high-level discussion on how different jurisdictions are tackling the complexities of online gambling.

From Brazil's newly launched regulatory regime to Portugal's mature market, the U.S.'s patchwork of state laws, and Germany's evolving national strategy, this panel will dive into the hottest legal issues shaping the industry today. Topics

- Mitigation of AI risk through risk transfer and insurance, including discussion of new policy forms and endorsements and treatment of AI under "legacy" policies;
- Defining AI for purposes of ensuring clarity and contracting certainty;
- AI-related litigation; and
- Judicial treatment of AI issues.

Chair and Moderator:

Michael Levine, Partner, Hunton Andrews Kurth LLP, Washington, D.C., U.S.A.

Panelists:

Ruth Kochenderfer, Senior Vice President, Marsh USA, Inc., Washington D.C., U.S.A.

John Mumford, Partner, Hancock, Daniel, Johnson & Nagle, P.C., Richmond, Virginia, U.S.A.

Shiva Balasubramaniyan, CIO, Technology, Innovations & Ventures – Insurance, CapGemini, Hartford, Connecticut, U.S.A.

1.0 CLE Credit in Areas of Professional Practice

12:15 PM–12:30 PM Break

will include licensing trends, cross-border enforcement, data protection, advertising standards, and how governments are balancing innovation with public interest.

Whether you advise gaming companies, investors, or regulators, this panel offers invaluable global perspectives on one of the most dynamic and fast-evolving areas of law.

Chair and Moderator:

Jose Ricardo de Bastos Martins, Partner, Martins Villac Advogados, São Paulo, Brazil

Panelists:

Howard A. Fischer, Partner, Moses Singer, New York, NY, U.S.A

Tiago Bessa, Partner, Vieira de Almeida, Lisbon, Portugal

1.0 CLE Credit in Areas of Professional Practice

12:30 PM-1:30 PM

Track 1 | Level 1 AB (1st floor)

Tackling Fraud Cases Through Litigation: Asset Recovery and Other Means of Enforcement

As the number of fraud cases around the world has drastically increased through the use of digital scams, it is becoming more and more important to find solutions to tackle fraud cases and recovery. This panel will delve into complex issues arising from fraud in its various forms, addressing the strategic use of litigation to maximize asset recovery. Panelists will draw on recent case law and experiences in key jurisdictions (in Europe, North America, and Latin America) to discuss the application of interim measures, such as freezing orders, asset disclosure orders, and receiverships, as well as the enforcement of foreign decisions and awards. The discussion aims to provide practitioners with practical insights into combating fraud and securing compensation through both litigation and alternative enforcement methods.

Chair and Moderator:

Piotr Wojtowicz-Caicedo, Partner, Allegra LAW, Zurich, Switzerland

Panelists:

Chris Semerjian, Partner, Fasken, Montréal, Canada

Track 2 | Level 6 Ballroom (6th floor)

Technology, AI, Cybersecurity, and Ethics: Lawyers in the Crosshairs

Lawyers and law firms continue to be regular targets of cybercriminals, because of the value of client data they are required by ethical rules to keep confidential and private. Client intellectual property, information about pending M&A deals, and other sensitive nonpublic information are tempting targets. The advent of hacking tools powered by artificial intelligence makes defense more challenging.

Some lawyers also seem to remain oblivious to the unreliability of AI-generated content. Risk management needs to change rapidly to deal with new threats, to comply with changing multinational cybersecurity and data privacy regulation, and to understand how to use new AI-powered technology safely. Methods for meeting ethical and compliance obligations must change to stay current as well. What do lawyers need to know about these issues and how to deal with them? The panel will discuss such matters as:

- What do lawyers need to know about cybersecurity threats and their impact on providing services to clients?
- What ethical obligations must be met in addressing these issues?
- What are the risks to lawyers for failing to understand the technology they use, including generative AI?

Ítalo Martins, Associate, Fux Advogados, São Paulo, Brazil

Dr. Andrea Leufgen, Partner, Gleiss Lutz, Frankfurt, Germany

Lucy Keane, Barrister at 33 Bedford Row Chambers, London, UK and Consultant at Ramparts Corporate Advisors Ltd., Eurocity, Gibraltar

Tristan Bramble, Consultant, Tenet, and Legal Director, Bramble & Associates, London, UK

1.0 CLE Credit in Areas of Professional Practice

- What are the potential costs to lawyers, law firms, and clients of failing to take adequate security measures? How can those costs be mitigated?

Chair and Moderator:

Drew Jaglom, Tannenbaum Helpert, New York, NY, USA

Panelists:

Jonathan Armstrong, Partner, Punter Southall Law, London, UK

Judge Seo Yoon Lee, Judicial Research & Training Institute of the Supreme Court of Korea, Seoul, Korea

Alejandro Massot, Partner, Randle Legal, Buenos Aires, Argentina

1.0 CLE Credit in Ethics and Professionalism

1:30 PM–3:00 PM

Lunch | Level 1 Foyer (1st floor)

3:00 PM–4:00 PM

Panels 19 to 20

Track 1 | Level 1 AB (1st floor)

AI & The Courts

AI will have a huge impact on the legal profession but what impact will it have on the court system? Hear about NYSBA's groundbreaking AI Task Force report on the impact of the court system. And hear first-hand from judges and practitioners around the world on the issues they are facing and what they think the future brings. What is the conflict between ESG & AI in the courts – will judges take into account the impact on the planet? We'll discuss the issue of AI hallucination in the courts which has already led to more than 200 sanctions cases and the threat of jail for lawyers and law firm management. We'll discuss access to justice and whether AI increases the digital divide. And participants will have the chance to ask questions of judges on 3 continents to see the worldwide response to these challenges.

Co-Chair and Moderator:

Jonathan Armstrong, Partner, Punter Southall, London, UK

Panelists:

Judge Seo Yoon Lee, Judicial Research & Training Institute of the Supreme Court of Korea, Seoul, Korea

Judge Friedrich-Joachim Mehmel, Former President, Hamburg Constitutional Court, Hamburg, Germany

Tomoyuki Otsuki, Kyndryl, Japan

1.0 CLE Credit in Skills

Track 2 | Level 6 Ballroom (6th floor)

Digital Nomads: Lawyers on the Move in the Global 21st Century

Digital Nomad Working has become increasingly popular for lawyers in a disrupted world. This panel will discuss the challenges, both practical and ethical, that arise from practicing while located in more than one jurisdiction utilizing the tools of the 21st Century. The panel will discuss client communications, use of new tools such as AI, GDPR implications of practicing in Europe, and the phenomenon known as Digital Nomad Working.

Panelists:

Marcella Maxine Jayne, Principal Attorney, Law Office of Marcella Maxine Jayne, New York, U.S.A.

Anne LaBarbera, Principal Attorney, Anne LaBarbera PC, New York, U.S.A.

Lorenzo Rovini, Associate Attorney, Paykin Law PC, New York, U.S.A.

Olga Terefenko, General Counsel, Xplorelink Ltd (UAE) and Principal Attorney, Gravity LLC, Kyiv, Ukraine

1.0 CLE Credit in Ethics and Professionalism

4:00 PM-5:00 PM		
Track 1 Level 1 AB (1st floor)		Track 2 Level 6 Ballroom (6th floor)
<p>Cross-Border Investments in Asia: Navigating Legal Risks</p> <p>Despite ongoing trade uncertainties, the countries comprising the Asia-Pacific region are still a dynamic hub for global investment. Understanding the legal landscape and navigating the region's risks are critical for companies and their lawyers when conducting cross-border investments in Asia. This panel discussion will provide a comprehensive overview of key legal risks associated with cross-border investment in Asia, equipping participants with the knowledge needed to make informed decisions and mitigate potential pitfalls.</p> <p>Participants will explore the diverse environments across major Asian markets, including China, Korea, Japan, and Southeast Asia. The panel will address critical topics such as foreign investment restrictions, compliance with local laws, dispute resolution mechanisms, contract enforcement, intellectual property protection, anti-corruption regulations, and the impact of evolving trade agreements.</p> <p>Through case studies and expert insights, attendees will gain practical strategies for managing legal exposure when doing business in Asia.</p> <p>Co-Chairs and Moderators: Hyun Suk Choi, Partner, Choi & Park, LLC, New York, NY, U.S.A. Tsugumichi Watanabe, Counsel, TMI Associates, Tokyo, Japan</p> <p>Panelists: Jessica (Jia) Fei, International Partner, King & Wood Mallesons, Beijing, China John Frangos, Partner, Tilleke & Gibbins, Bangkok, Thailand Dr. Fatma Salah, Partner, Riad & Riad, Dokki Giza, Egypt</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>		<i>1.0 CLE Credit in Areas of Professional Practice</i>
5:00 PM		End of program.

6:00 – 9:30 PM	GALA RECEPTION AND DINNER <i>(Registration for this event is <u>separate</u> from the main conference registration fee)</i> Venue: International Maritime Museum Hamburg Address: Korea Street 1, 20457 Hamburg, Germany Dress code: Business attire or semi-formal (cocktail dress or suit) <i>6:00 – 7:00 PM Reception: Sponsored by Anne LaBarbera New York Law Consultant</i> <i>7:00 – 9:30 PM Dinner: Sponsored by ADVANT</i>

SATURDAY, OCTOBER 18, 2025

Departure

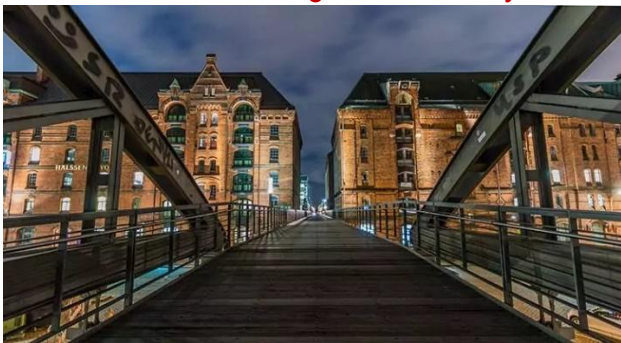
THINGS TO DO IN HAMBURG

Welcome to Hamburg, Germany!

Hamburg is the second largest city in Germany and the largest city in Europe that is not a capital city. Located in the north of Germany, Hamburg is a city defined by water. Of course, Hamburg as a Hanseatic city is characterized by the port and trade, the Elbe is the lifeline of the city.

And even in the normal cityscape, water is predominant. Numerous canals and waterways crisscross Hamburg and thus create a picture that radiates a certain Hanseatic tranquility. In Hamburg, everything is in motion, everything is in flux.

Our World Heritage and Modernity



- **Elbphilharmonie (HafenCity)** – Iconic concert hall with panoramic views and world-class performances
- **Speicherstadt** – UNESCO World Heritage Site; largest historic warehouse complex globally
- **HafenCity** – Europe's largest inner-city development; blends modern architecture with maritime tradition

Our City Center



- **Alster Lake** – Scenic centerpiece of the city, perfect for boat tours and lakeside strolls
- **Jungfernstieg** – Historic promenade with shops, Alster fountain views, and Alster boat access
- **Hamburg City Hall (Rathaus)** – Neo-Renaissance building between Jungfernstieg & Mönckebergstraße

- **Alster Arcades** – Elegant shopping passage connecting Rathausmarkt with Jungfernstieg

Our Entertainment Districts



- **St. Pauli** – Home to the **Reeperbahn**, vibrant nightlife, theatres, clubs, and Beatles history
- **Schanzenviertel** – Hip neighborhood with the **Schulterblatt**, indie shops, cafés, and music venues
- **Millerntor Stadium** – Local landmark and hub for sports and events

Our City Coast



- **Landungsbrücken** – Iconic harbor promenade with views of the Elbe, **Blohm+Voss shipyards**, and **Elbphilharmonie**
- **Old Elbe Tunnel** – Historic tunnel dome visible from the harborfront
- **Altona Fish Market & Auction Hall** – Bustling weekend tradition near the water
- **Cap San Diego & Rickmer Rickmers** – Famous museum ships docked along the harbor
- **City Beaches** – Unexpected sandy stretches along the Elbe, with **beach cafés** and **clubs**

Source: <https://www.hamburg-convention.com/hamburg-highlights/>

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