



NYSBA INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

October 15-17, 2025

Le Méridien Hamburg Hotel
An der Alster 52 | Hamburg, Germany

[NYSBA.ORG/INT-HAMBURG25](https://nysba.org/int-hamburg25)

15.5
MCLE Credits

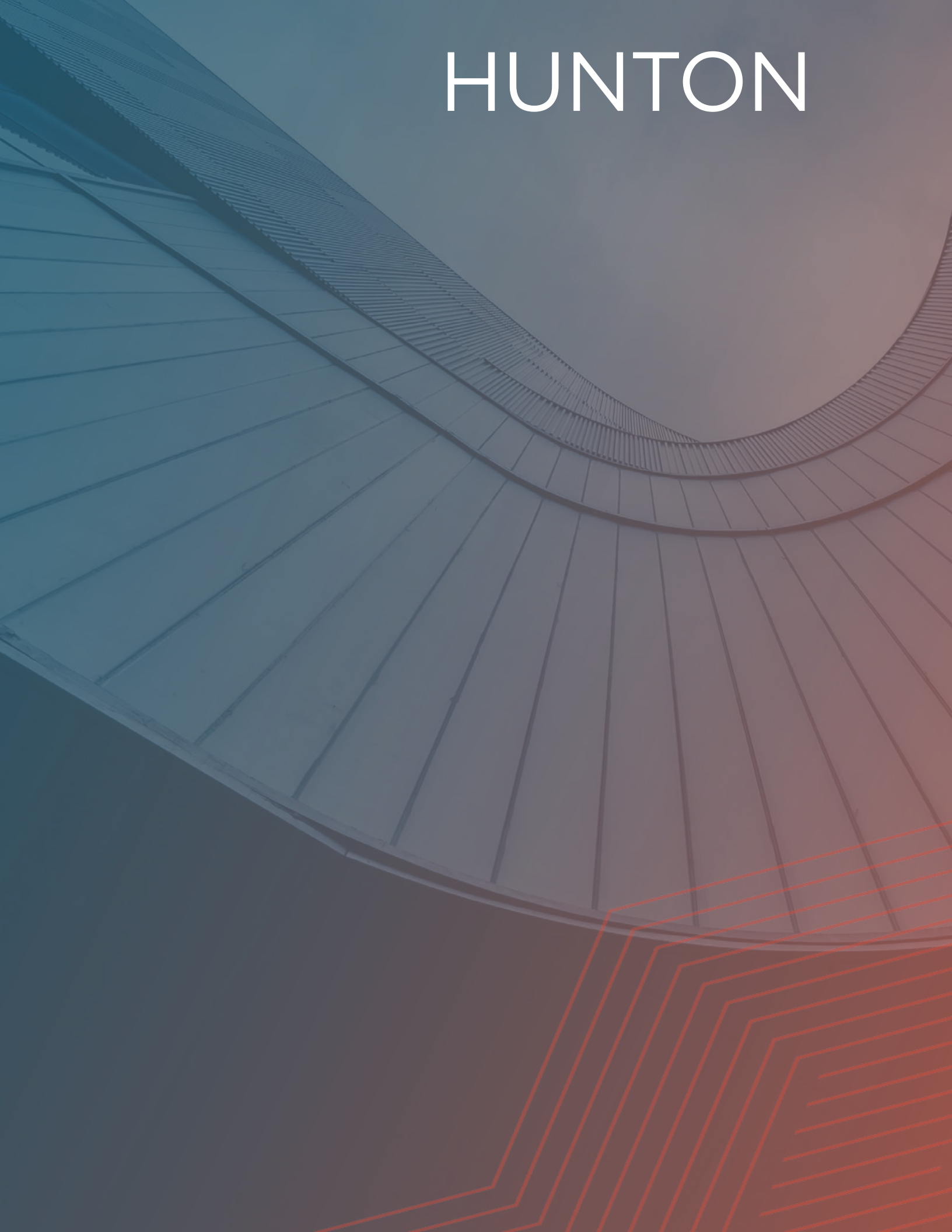
Proud to support the

New York State Bar Association International Section

For more than 120 years, Hunton has served clients across the globe with a collaborative and purposeful approach. With offices strategically located in the United States and around the world, the firm is known for its strength in the energy, financial services, real estate, retail and consumer products, and technology industries, as well as its considerable depth across numerous practice areas. Hunton fosters a strong culture built upon an unwavering commitment to its clients, colleagues, and communities.

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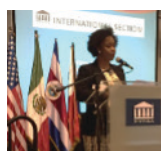
INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE



Who are we? The International Section of the New York State Bar Association

The New York State Bar Association (NYSBA) is the largest voluntary state bar organization in the United States. NYSBA's International Section has over 1,500 members and chapters in more than 70 countries around the world. The International Section brings members together to learn from one another, advocate for the rule of law, and contribute to the development of a truly international legal community.

What is the Global Conference?



Each year, NYSBA's International Section hosts a conference in a different city outside of the United States to provide American and foreign colleagues the opportunity to meet, network, and expand their international practices. Our most recent conferences have been held in Seoul, Mexico City, London, New York City, Tokyo, Montréal, Antigua, Guatemala, Paris, São Paulo, Vienna, Hanoi, Lisbon, Panama, Sydney, and the list goes on!

This year, the conference will consist of three days of Continuing Legal Education (CLE) panels and plenaries, including various hot topics in international law. The meeting also offers networking opportunities in the form of extended breaks, luncheons, receptions, dinners, including our traditional gala dinner, and social and cultural events.

Steering Committee

International Section Chair:

Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C., and New York, NY

Conference Co-Chairs:

Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C., and New York, NY

Carlos Ramos-Mrosovsky, BakerHostetler LLP, New York

Richard Happ, Luther, Hamburg

Steering Committee Members (New York and International):

Marco Amorese, AMSL Avvocati, Italy

Aurélien Arenales de la Roca Huet, BFPL Avocats, Paris

François Berbinau, BFPL Avocats, Paris

Howard A. Fischer, Moses & Singer LLP, New York

Anke Meier, Noerr PartGmbH, Germany

Daniel L. Morriss, Hinshaw & Culbertson LLP, Chicago and New York

Helen Naves, HNaves Advogados, São Paulo, Brazil

Neil Quartaro, Cozen O'Connor, New York, NY

Jay Safer, Dunnington Batholow & Miller LLP, New York, NY

Mohamed Sweify, Hinshaw & Culbertson LLP, New York, NY

Michael Ziegler, ADVANT Beiten, Munich, Germany

IMPORTANT INFORMATION

Up to 15.5 NY MCLE Credits

This program is transitional and approved for MCLE credit in New York for all attorneys, including those newly admitted.

16.0 Total Credits: 0.0 Ethics, 0.0 Skills, 0.0 Areas of Professional Practice, 0.0 Diversity, Inclusion and Elimination of Bias

The New York State Bar Association has been certified by the New York State Continuing Legal Education Board as an accredited provider of continuing legal education in the State of New York. For information about the CLE Rules, visit NYCOURTS.GOV/ATTORNEYS/CLE

Discounts and Scholarships

New York State Bar Association ("NYSBA") members and non-members may receive financial aid to attend this program. Under this policy, anyone who requires financial aid may apply in writing, not later than 20 working days prior to the start of the program, explaining the basis of his/her hardship, and if approved, can receive a discount or scholarship, depending on the circumstances. To apply, fill out the tuition assistance application form at www.nysba.org/TuitionAssistanceForm/ and send your request to Holly Hirsch at: New York State Bar Association, One Elk Street, Albany, New York 12207, or hhirsch@nysba.org. Scholarships are for the CLE portion of the program only and not evening and social functions

Accommodations for Persons with Disabilities

NYSBA will make reasonable modifications/accommodations to allow participation in its services, programs, or activities by persons with disabilities. NYSBA will provide auxiliary aids and services upon request. NYSBA will remove architectural barriers and communication barriers that are structural in nature where readily achievable. To request auxiliary aids or services or if you have any questions regarding accessibility, please contact Carra Forgea at cforgea@nysba.org or 1-518-487-5521.

Dress Code

- Conference Panels, Plenaries and Lunches: Business Attire or Business Casual
- Wednesday Welcome Reception and Thursday Legal Dine-Around: Business Attire or Business Casual
- Friday Gala Reception and Dinner: Business Attire or Semi-Formal (ex. cocktail dresses and suits are appropriate)

Account and Registration Assistance

For account and registration assistance, we invite you to reach out to our Member Resource Center (MRC) at mrc@nysba.org or at 800-582-2452 / +1 (518) 463-3724.

ACCESSING THE ONLINE ELECTRONIC COURSE MATERIALS

To view the online course materials including the course agenda, PowerPoint slides, and speaker biographies, please log into the NYSBA website www.nysba.org and access your My Learning Dashboard.

1. Log-in to the NYSBA website.
2. Hover over the link labeled "Hi, (First Name)" on the top right side of the screen.
3. Click "My Learning Dashboard" under "Hi (First Name)".
4. Locate webinar under "My Programs" tab.
5. Click the blue box labeled "Materials" to view the course materials.



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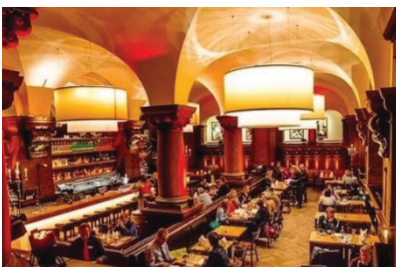
An der Alster 52, Hamburg 20099, Germany



Le Méridien Hamburg is situated on the banks of the Outer Alster Lake in the trendy St. Georg district, the city center are just a short walk or water-taxi trip away. Enjoy the hotel's HERITAGE Restaurant and Bar with a spectacular view of the Outer Alster Lake. The hotel is also within easy reach of the main train station and attractions like Hamburg's historic districts, trade fair grounds, the harbor, the UNESCO world heritage sites Speicherstadt and Kontorhausviertel and the music halls. After a long day, enjoy the hotel's indoor pool, work out at the gym or relax in the sauna.

- Group: New York State Bar Association
- Start Date: Tuesday, October 14, 2025 | End Date: Sunday, October 19, 2025
- Special group rate: 194.00 EUR per night | Last Day to Book : Wednesday, August 20, 2025
- Book your group rate for New York State Bar Association
- Contact: Anna- Lena Groth | T +49 40 2100 2048 | anna-lena.groth@lemeridienhamburg.com

SOCIAL EVENTS



WELCOME RECEPTION

Wednesday, October 15, 2025
6:00 PM – 8:00 PM

The Parliament Restaurant
Rathausmarkt 1
20095 Hamburg, Germany

Dress Code: Business Attire or
Business Casual

LEGAL DINE-AROUND

Thursday, October 16, 2025
6:00 PM – 8:00 PM

**Participating Firms to be
Announced**

Dress Code: Business Attire or
Business Casual

GALA RECEPTION AND DINNER

Friday, October 17, 2025
6:00 PM – 9:30 PM

**International Maritime Museum
Hamburg (IMMH)**
Korea Street 1
20457 Hamburg, Germany

Dress Code: Business Attire
or Semi-formal
(e.g. cocktail dress or suit)

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE IN HAMBURG NEW YORK STATE BAR ASSOCIATION

Wednesday, October 15 to Friday, October 17, 2025 | Le Méridien Hamburg, An der Alster 52, Hamburg, Germany

PRE-CONFERENCE: TUESDAY, OCTOBER 14, 2025

- 5:00 PM **Bus departing from Le Meridien Hotel to the Übersee Club**
- 6:00 PM- 8:30 PM **Executive Committee Dinner with German Bar Leaders (by invitation only)**
Venue: Der Übersee-Club e.V.
Address: Neuer Jungfernstieg 19, D - 20354 Hamburg, Germany
- 8:30 PM **Bus from the Übersee Club to Le Méridien Hotel**

DAY 1: WEDNESDAY, OCTOBER 15, 2025

- 8:30 AM-5:00 PM **Registration** | Level 1 Hub (1st floor)
Exhibitors and Sponsors | Level 1C (1st floor)
- 8:30 AM- 9:00 AM **Morning Coffee Break** | Level 1 Foyer (1st floor)

9:00 AM-10:30 AM **PLENARY** | Level 1 AB (1st floor)

A View from the Bench: Germany's New Bilingual Commercial Courts, Perspectives from Current International Trade Judges, and the Ethical Practice of Law

Germany has enabled new commercial trade courts that operate in English and/or German to serve the realities of an ever-shrinking global economy. Hear from highly-credentialed German and US judges about this exciting and efficient new forum as well as commentary from authoritative trade judges on the current landscape of trade cases in our dynamic trade environment. Underpinning this discussion, our panel of preeminent judges will discuss the ethical practice of law as a foundation of the modern legal system. Please join us for cutting-edge moderated discussion among German and US judges, as well as leading practitioners on these topics.

Co-Chairs and Moderators:

Neil Quartaro, Cozen O'Connor, New York

Richard Happ, Luther, Hamburg

Panelists:

Dr. Elke Umbeck, Partner, Heuking, Judge at the Hamburg Bar Court (Anwaltsgerichtshof), Hamburg

Christoph Hütteroth, LLM (Fordham), Judge at the Hamburg Commercial Court (Oberlandesgericht), Hamburg

Hon. Jennifer Choe-Groves, Judge, United States Court of International Trade, New York

Hon. Sidney H. Stein, Judge, United States District Court for the Southern District of New York

Jay G. Safer, Partner, Dunnington, Bartholow & Miller LLP, New York

1.5 CLE Credits in Ethics and Professionalism

10:30 AM-10:45 AM Break



INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

10:45 AM–11:45 AM

Track 1 Level 1 AB (1 st floor)	Track 2 Level 6 Ballroom (6 th floor)
<p>A Comparative Approach to The Rule of Law as it Relates to Judicial Independence, Client Representation and Talent Management</p> <p>This panel will review and discuss recent litigation trends involving executive office directives, the independence and impartiality of the judicial and legal industry, and related impact on global business initiatives including talent management</p> <p>Co-Chairs and Moderators: André Durocher, Partner, Fasken, Montréal, Canada DL Morriss, Partner, Hinshaw & Culbertson LLP, Chicago, IL/New York, NY, U.S.A.</p> <p>Panelists: Chris Sermerjian, Partner, Fasken, Montréal, Canada Judge Seo Yoon Lee, Judicial Research & Training Institute of the Supreme Court of Korea, Seoul, Korea Sofia Lizzio, Head of US and Italian Desk, Foutsis & Partners, Athens, Greece</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	<p>Global Mobility and Cross-Border Operations in 2025: Immigration, Tax, Investment, and Technology Trends</p> <p>The landscape of global mobility, cross-border investment, international tax, and immigration policies are evolving rapidly. This panel will explore notable trends in these areas and their implications for multinational businesses, investors, and individuals, focusing on the US and Europe. We will examine how tax policies, immigration regulations, and emerging technologies are reshaping global talent mobility and cross-border investment strategies and operations. Panelists will provide insights into the challenges and opportunities arising from these trends.</p> <p>Chair and Moderator: Kristopher Peters, Associate, Duane Morris, New York, U.S.</p> <p>Panelists: Sara Sousa Rebolo, Partner, Prime Legal, Lisboa, Portugal Stephanie Roach, Director of Global Employment Taxes, Reckitt, London, U.K. M. Alejandra Vargas, Partner, Duane Morris, New York, U.S. Renato Faria, Partner, Martins Villac Advogados, São Paulo, Brazil</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>

11:45 AM – 12:00 PM

Networking Coffee Break | Level 1 Foyer (1st floor)

12:00 PM–1:00 PM

Track 1 Level 1 AB (1 st floor)	Track 2 Level 6 Ballroom (6 th floor)
<p>Resilience and Recalibration: The Future of Diversity in the Legal Profession</p> <p>Around the world, diversity, equity, and inclusion (DEI) initiatives are undergoing critical reevaluation. Whether driven by evolving regulatory landscapes, political shifts, or public scrutiny, DEI efforts are being redefined—and in some cases, curtailed or reversed. Amid these changes, women legal professionals remain at the forefront of the conversation: as beneficiaries of inclusion efforts, as leaders driving institutional change, and as advocates for a more equitable legal profession.</p>	<p>Trade Issues Worrying Your Clients</p> <p>This panel provides an introduction to the most important issues in international trade that clients are most focused on right now. This includes the US attempt to reshape the international landscape for tariffs, export controls by the US, China and others on key commodities and technologies, and the use of sanctions and other trade restrictions to pursue policy and national security goals.</p> <p>Whether you are advising on acquiring or establishing a company or joint venture, sourcing from a new supplier, or general-</p>

This roundtable will feature distinguished panelists from across sectors of the legal community in an interactive discussion on how to sustain and evolve the diversity agenda during times of constraint or controversy.

The program will include a video address by Ambassador Christina Kokkinakis, the European Union's Permanent Representative to UNESCO and the OECD.

Chair and Moderator:

Aurélie Arenales Huet, Partner, BFPL Avocats, Paris

Panelists:

Judge Heike Hummelmeier, Chief Justice at the Regional Court (Landgericht), Hamburg

Sherry Levin Wallach, Deputy Executive Director, The Legal Aid Society of Westchester County, Past President, New York State Bar Association, White Plains, New York

Anna Dabrowska, Partner, Wolf Theiss, Warsaw

Ana Prado, General Counsel, Mercedes-Benz France

1.0 CLE Credit in Diversity, Inclusion and Elimination of Bias

cross-border transactions, this panel will help you spot issues for your clients to keep them in compliance and avoid penalties.

This will be a roundtable discussion of legal and policy issues by trade attorneys from the US, the EU including Germany, and other countries, with decades of experience.

Chair and Moderator:

Glen Kelley, Partner, Jacobson Burton Kelley, Washinton D.C.

Panelists:

Judge Tobias Bender, Finanzgericht Hamburg, Hamburg

Jessica Horwitz, Partner, Bennett Jones LLP, Toronto, Canada

Marian Niestedt, Managing Director, Cattwyk, Hamburg

Jeff Schwartz, Of Counsel, Jacobson Burton Kelley, Washinton D.C.

1.0 CLE Credit in Areas of Professional Practice

1:00 PM–2:30 PM

Lunch | Level 1 Foyer (1st floor)

2:30 PM–3:30 PM

Track 1 Level 1 AB (1 st floor)	Track 2	Track 3 Level 6 Ballroom (6 th floor)
<p>International Commercial Arbitration and the Rule of Law: Perspectives from Around the World</p> <p>Join seasoned international arbitration practitioners from New York, Germany and around the world for a discussion of recent developments affecting the field of cross-border dispute resolution as well as cross-cultural practice insights. Panelists will address topics ranging from how international commercial arbitration is adapting to shifting geopolitical and economic conditions and the emergence of new technologies.</p>	<p>Developments in Litigation Funding Across Borders.</p> <p>The panel, which includes litigation funders and counsel experienced with funded litigation will discuss current developments in litigation funding across borders and the prevalence of its use outside of common law jurisdictions.</p> <p>Chair and Moderator: Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C.</p> <p>Panelists: Stephanie Feldman, J.D., Nivalion AG, Steinhausen</p>	<p>Hot Topics in International Labor and Employment Law</p> <p>This panel will discuss navigating employment law compliance for multinational corporations, addressing issues such as regulatory compliance, employee rights, and corporate policies.</p> <p>Chair and Moderator: Christopher M. Pardo, Partner, Hunton Andrews Kurth LLP, Boston</p> <p>Panelists: Alison Sjolund, VP and General Counsel, A.W. Chesterton Company</p>

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

<p>Co-Chairs and Moderators: Aurélie Arenales Huet, Partner, BFPL Avocats, Paris, France Mohamed F. Sweify, Senior Associate, Hinshaw & Culbertson, New York, NY</p> <p>Panelists: Prof. Dr. Antje Baumann, Baumann Disputes, Hamburg Dr. Inka Hanefeld, Hanefeld Legal, Hamburg & Paris Ahmed Kotb, Partner, Khodeir & Partners, Cairo, Egypt Torsten Kracht, Partner, Hunton Andrews Kurth, New York, NY</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	<p>TBA Representative from Omni</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	<p>Dr. Mark Zimmer, Partner, Advant Beiten, Munich Dr. Astrid Schnabel, LL.M. (Emory), Luther Rechtanwalts-gesellschaft mbH, Hamburg Rodrigo Solá Torino, Partner, Marval O’Farrell Mairal, Buenos Aires</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>
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3:30 PM-3:45 PM

Afternoon Coffee Break | Level 1 Foyer (1st floor)
Sponsored by BakerHostetler LLP

3:45 PM-4:45 PM

Track 1 Level 1 AB (1 st floor)	Track 2	Track 3 Level 6 Ballroom (6 th floor)
<p>The Hunting of Management – It’s for Real!</p> <p>Regulations and case law has clearly moved in the direction that management has become the target for securing compliance by the company/ organization and its employees. Failure to prevent unacceptable actions by the employees has proven to be an effective method in a number of legal areas such as anti-corruption, anti-trust, parts of labor law to mention a few. The panel will in a discussion mode explore “Failure to Prevent” and its development, the border between legal and ethics, and possible future development</p> <p>Co-Chairs and Moderators: Carl-Olof Bouveng, Partner, Cobolo Advokat AB, Stockholm Jonathan Armstrong, Partner, Punter Southall Law, London</p>	<p>Developments in Antitrust Regulation of Tech Giants</p> <p>The panel will discuss how antitrust regulators, and the plaintiff bar are working to ensure a competitive landscape in an era of global tech behemoths. They will focus on Google and its antitrust troubles, as well as how antitrust authorities can protect innovation by using a “Future Markets” model.</p> <p>Chair and Moderator: Torsten Kracht, Hunton Andrews Kurth LLP, Washington, D.C., and New York, NY</p> <p>Panelists: Prof. Christan Bergqvist, Senior Fellow, The George Washington University School of Law, Competition and Innovation Lab, Washington D.C.</p>	<p>Cross-Border Regulatory Landscape on Cryptocurrencies and Digital Assets: Comparative Perspectives Legislative Developments for Safe Growth and Innovation</p> <p>This comparative panel will explore the developing global regulatory landscape across multiple jurisdictions in a time of great ferment in digital asset rules. The panel will review developments in jurisdictions including the United States, where laws and norms related to digital assets are going through significant change, and Brazil, where regulators seek to advance sensible crypto legislation that can enable safe growth and innovation.</p> <p>Finally, the panel will examine how the EU and Switzerland are approaching crypto-</p>

<p>Panelists: Dr. Christian Rosinus, Partner, Rosinus Partner, Frankfurt Marco Amorese, Partner, AMSL Avvocati, Bergamo Peter Utterström, Partner, Advokat Peter Utterström, Stockholm</p> <p><i>1.0 CLE Credit in Ethics and Professionalism</i></p>	<p>Dr. Lawrence B. Landman, Senior Vice President, Director, Antitrust Division, Lateral Link's Bridgeline Solutions, New York, NY Prof. Dr. Christian Burholt, LL.M., Partner, Luther, Berlin</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>	<p>regulation and will examine the role of the EU member states regulators, the European regulator ESMA, and the Swiss FINMA, the regulatory treatment of stablecoins, public offerings and admission to trading, and the practical implications of MiCAR—particularly regarding MiCAR white papers.</p> <p>Chair and Moderator: Daniel T. Podhaskie, Counsel, Whiteford, Taylor & Preston LLP, New York</p> <p>Panelists: Helen Naves, Partner, HNaves Advogados, São Paulo Howard A. Fischer, Partner, Moses Singer, New York Dr. Karl-Alexander Neumann, Partner, Noerr, Hamburg Piotr Wojtowicz-Caicedo, Partner, Allegra LAW, Zurich</p> <p><i>1.0 CLE Credit in Areas of Professional Practice</i></p>
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4:45 PM

End of Program

6:00 PM–7:30 PM

WELCOME RECEPTION

(Registration for this event is separate from the main conference registration fee)

Location: Parlament Restaurant

Address: Rathausmarkt 1, 20095 Hamburg, Germany

Sponsored by: Luther

DAY 2: THURSDAY, OCTOBER 16, 2025

8:30 AM–5:00 PM

Registration | Level 1 Hub (1st floor)

Exhibitors and Sponsors | Level 1C (1st floor)

8:30 AM–9:00 AM

Morning Coffee | Level 1 Foyer (1st floor)

9:00 AM–10:00 AM

Track 1 Level 1 AB (1 st floor)	Track 2 Level 6 Ballroom (6 th floor)
<p>Investment Arbitration in a Time of Uncertainty</p> <p>In an era marked by geopolitical shifts, economic nationalism, and evolving legal frameworks, investment arbitration faces unprecedented challenges and opportunities. This panel will explore the future of investor-state dispute settlement (ISDS). Key topics include the implications of the Achmea judgment and the debate over arbitration of-</p>	<p>AI-Driven Deals in a Dangerous World: Cybersecurity, Data Privacy, and Legal Risk in Modern M&A</p> <p>This panel will explore the risks and opportunities posed by AI in the context of mergers and acquisitions. On the risk side, we will examine how AI-driven business models and proprietary algorithms can affect corporate valuation, intellectual property, liability exposure, and post-deal integration. We'll also-</p>

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

nationalism and its impact on foreign investment, and the global debate over ISDS reform, including the UNCITRAL Working Group III process. Panelists will also examine recent trends in bilateral investment treaty (BIT) practice.

Chair and Moderator:

Borja Alvarez, Senior Associate, Cuatrecasas, Madrid

Panelists:

John D. Daley, Deputy Assistant Legal Adviser, U.S. Department of State

Dr. Richard Happ, Partner, Luther, Hamburg

Saadia Bhatti, Partner, Gide, London

Paul Levine, Partner, BakerHostetler, Washington, D.C.

1.0 CLE Credit in Areas of Professional Practice

analyze the impact of cross-border data privacy rules (e.g., GDPR, U.S. state-level laws, Korean PIPA, etc.) and cybersecurity vulnerabilities. We'll also discuss how legal professionals are beginning to leverage AI tools to enhance due diligence, manage compliance, and flag potential red flags more efficiently and ethically.

Co-Chairs and Moderators:

Alejandro Massot, Partner, Randle Legal, Buenos Aires

Jonathan Armstrong, Partner, Punter Southall, London

Panelists:

Debby McKey, Partner, Garrigues, Mexico City

Mohamed Khodeir, Founder & Managing Partner, Khodeir & Partners, Cairo

Alexander Demuth, Managing Director, Secretariat, Munich

1.0 CLE Credit in Areas of Professional Practice

10:00 AM–10:30 AM

Break | Level 1 Foyer (1st floor)

10:30 AM–11:30 AM

Track 1 Level 1 AB (1 st floor)	Track 2	Track 3 Level 6 Ballroom (6 th floor)
<p>In Times of Global Change: Investor Immigration and Asset Planning</p> <p>In the face of shifting political and economic landscapes, individuals and families are increasingly seeking new jurisdictions to live, invest, and safeguard their assets. This panel will explore investor immigration programs in selected countries and examine how cross-border estate and tax planning can help high-net-worth individuals structure global wealth efficiently and remain compliant with both local and international regulations.</p> <p>Speakers will provide insights into residency and citizenship-by-investment options, asset-holding structures for new residents, and common planning techniques for foreign assets. The session will also address compliance risks-</p>	<p>Navigating Trends in Mergers and Acquisitions in the Largest Markets in the Americas: Brazil, Mexico and the U.S.A.</p> <p>This panel will discuss the latest trends and strategies in cross-border mergers and acquisitions involving the three largest markets in the Americas. Panelists will discuss emerging risks, regulatory shifts, geopolitical headwinds and investor appetite in the corporate and transactional landscape in such jurisdictions. Panelists will also discuss high-level comparison with M&A trends in Europe.</p> <p>Chair and Moderator: Kristina Schneider, Partner, Heuking, Cologne</p> <p>Panelists: Rafael Villac Vicente de Carvalho, Partner, Martins Villac Advogados, São Paulo</p>	<p>From Frying Pan to Fire: Increased Climate and ESG Litigation Risk Across Borders</p> <p>As climate change accelerates, so does the prospect of ESG litigation around the world. In Europe, courts are finding that greenhouse gas emitters could be held liable for climate change impacts and that the failure to address climate change can violate the European Convention on Human Rights. In the United States, the Trump Administration is pursuing a strategy to reduce climate change regulation that could increase climate change litigation risk. To successfully manage these risks, businesses must first understand them. This panel of experts will explore these various trends and help participants understand the risk for both-</p>

under regimes such as FATCA and CRS, as well as local reporting obligations

Chair and Moderator:
Helen Naves, Partner, HNaves Advogados, São Paulo

Panelists:
Frédéric Barriault, Associate Counsel, Fasken Martineau DuMoulin, Montréal
Pedro Pais de Almeida, Partner, Abreu Advogados, Lisbon
Michael W. Galligan, Phillips Nizer LLP, New York
Dr. Tom Offerhaus, Partner, WTS, Munich

1.0 CLE Credit in Ethics and Professionalism

Miguel Valle, Partner, Chevez, Ruiz, Zamarripa y Cía, Mexico City

Rosa M. Ertze, Partner, Withers, New York

1.0 CLE Credit in Areas of Professional Practice

businesses operating domestically and across borders.

Chair and Moderator:
Andrew Otis, Partner Head, US Environmental, Herbert Smith Freehills Kramer, New York

Panelists:
Bart-Adriaan Ruijter, Partner, Global Head ESG Litigation CMS, Amsterdam

Francesca Mascha Klein, Germanwatch e.V., Berlin

1.0 CLE Credit in Areas of Professional Practice

11:30 AM–1:00 PM

Lunch | | Level 1 Foyer (1st floor)

1:00 PM–2:30 PM

PLENARY 2 | Level 1 AB (1st floor)

Repatriating Looted and Stolen Art in a Changing Global Legal Landscape

This panel will explore the theft of art and especially state sponsored theft during the period 1933 – 1945, commonly referred to as “Nazi looted art” and the evolving challenges and legal frameworks surrounding the repatriation of stolen art. It examines the impact of recent U.S. legal developments, such as the U.S. HEAR ACT of 2016, California’s 2024 statute and the Supreme Court’s remand in the Cassirer case as well as other recent cases, which could shift the way courts handle Nazi looted art claims. It also highlights changes in Germany, where a new binding arbitration tribunal has replaced the previous advisory commission, offering a potentially faster and more standardized path to restitution. The discussion will place these changes within the broader context of international norms like the Washington Principles and their varied implementation across jurisdictions.

The panel will help understand what it means to make something right when the loss was meant to erase history and confront the moral urgency and legal complexity of returning art stolen in the Nazi era—and ask how today’s courts, commissions, and museums can move beyond defenses and delays to deliver remedies that feel like justice. To this end, speakers will delve into the legal, historical, and ethical dimensions of restitution, from navigating choice of law and limitations issues to building strong provenance files and structuring settlements that balance justice with stewardship. Attendees will gain practical insights into the use of U.S. litigation for repatriation, Germany’s new arbitration process, the enforcement of cross border awards, and strategies for engaging with both national laws and international principles.

Chair and Moderator:

Rory Radding, Partner, Maschoff Brennan Gilmore Israelsen & Mauriel LLP and co-chair of the International Section’s Art Law Committee, New York, NY

Panelists:

Raymond Dowd, Partner, Dunnington, Bartholow & Miller LLP, New York, NY

Oren Warshavsky, Partner, Baker Hostetler, New York, NY

Dr. Katharina Garbers-von Boehm, LL.M, Partner, Onto Partners, Berlin

Dr. Ulf Bischof, Partner, Bischof & Paetow, Berlin

Prof. Stephan Wilske, Partner, Gleiss Lutz, Stuttgart

Prof. Dr. Matthias Weller, Mag.rer.publ., MAE, Konstanz

1.5 CLE Credit in Areas of Professional Practice

2:30 PM–3:00 PM

Afternoon Coffee Break | Level 1 Foyer (1st floor)

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

3:00 PM-4:00 PM

Track 1 | Level 1 AB (1st floor)

PANEL 16 | Level 1 AB (1st floor)

International Distribution: Alternative Routes to Market in a World of E-Commerce

An international supplier has many alternatives for distributing its products in foreign markets: Commercial agents, independent distributors, franchising, joint ventures, trademark licensing, private label, and more. Each option has different costs and benefits, and each is regulated differently in different nations, including issues of control over resale pricing, other competition and antitrust matters, supplier termination rights and substantive contract regulation. Specific industries, such as automobiles, alcoholic beverages, and technology, may be regulated in differing ways. Moreover, the growing dominance of e-commerce retailers such as Amazon, Walmart.com, Alibaba, and others has a substantial economic impact on bricks-and-mortar distributors and dealers that a manufacturer may rely on for a variety of services. The panel will evaluate different methods of distribution and offer practical tips on drafting contracts to address regulatory issues and continue to incentivize distributors and dealers to provide essential services.

Chair and Moderator:

Drew Jaglom, Tannenbaum Helpert, New York, NY

Panelists:

Michael Dean, Dentons UKIME LLP, Glasgow, Scotland

Hernan Pacheco, EY Law, San Jose

Sofia Cerqueira Serra, Senior Lawyer, Morais Leitão, Galvão Teles, Soares da Silva & Associados, Lisbon

Daniel Valdini, Olympus Europa SE & CO. KG, Hamburg

1.0 CLE Credit in Skills

Track 2 | Level 6 Ballroom (6th floor)

PANEL 17 | Level 6 Ballroom (6th floor)

M&A and FDI in the EU

The panel will address:

- The current FDI regulatory landscape in the EU and draft reforms to the EU screening regulation
- Practical experience on multiple FDI filings in complex M&A transactions in the EU
- Typical mitigation measures with a focus on the French, Italian and German jurisdictions
- Dealing with conditional approvals in the long term and examples of enforcement practice.

Chair and Moderator:

Dr. Christian von Wistinghausen, Partner, M&A and FDI, ADVANT Beiten, Berlin

Panelists:

Florentine Kessler-Grobe, Head of the Investment Review, EU and International Relations Division

Francesco Mazzocchi, Partner, Antitrust, Competition and FDI, ADVANT Nctm, Milan

Fabien Pouchot, Partner, M&A, PE, ADVANT Altana, Paris

1.0 CLE Credit in Areas of Professional Practice

4:00 PM

5:30 PM-7:30 PM

End of program

LEGAL DINE-AROUND IN HAMBURG

(Host Firms to be Announced)

The Legal Dine-Around is an exciting and distinctive social event of the NYSBA International Section's Global Conference. Firms will host small groups of 8–12 participants for private dinners at local restaurants or offices, offering a warm and informal setting to showcase their firm or practice area, foster cross-border connections, and exchange perspectives on global practice. It promises to be one of the most memorable highlights of the conference, combining hospitality with the opportunity to build lasting professional relationships.

When registering for the program, participants are asked to indicate their interest in joining the Legal Dine-Around. NYSBA will coordinate all logistics and guest assignments to ensure a diverse-mix at each dinner table. Spaces are limited, and assignments will be confirmed prior to the conference.

DAY 3: FRIDAY, OCTOBER 17, 2025

8:30 AM–5:00 PM

Registration | Level 1 Hub (1st floor)

Exhibitors and Sponsors | Level 1C (1st floor)

9:00 AM–11:00 AM

PLENARY | Level 1 AB (1st floor)

The World's Second Oldest Profession: Maritime Law in an Age of Disruption

This panel will review and discuss some of the recent developments in international trade law and policy as it relates to maritime law. Specific topics will include the impact of tariffs on trade and transportation, the increased legal focus on domestic ship production, and legal developments helping and hindering the free transportation of goods across borders and the infrastructure needed to do. As Hamburg is a leading maritime jurisdiction for both disputes and transactions, as well as a major shipping center, the panel is particularly appropriate for this meeting.

Chair and Moderator:

Neil Quartaro, Cozen O'Connor, New York, NY, U.S.A

Panelists:

Dr. Jenny Buchner, Partner, LUTZ | ABEL Rechtsanwälts PartG mbB, Hamburg

Jette Gustafsson, Luther, Hamburg

Dr. Christoph Horbach, Blaum Dettmers Rabstein, Hamburg

1.5 CLE Credits in Areas of Professional Practice

11:00 AM–11:15 AM

Morning Coffee Break | Level 1 Foyer (1st floor)

11:15 AM–12:15 PM

Track 1 Level 1 AB (1 st floor)	Track 2	Track 3 Level 6 Ballroom (6 th floor)
From Choice to Challenge: Enforcing Jurisdiction Clauses in a Fragmented Legal World The panel will address: <ul style="list-style-type: none"> • The requirements for the validity of jurisdiction clauses in the EU, US and England & Wales <ul style="list-style-type: none"> ◦ What are the formal and substantive requirements for a jurisdiction clause to be valid in each jurisdiction? ◦ How do mandatory consumer or employment protections affect the validity? 	Artificial Intelligence: Is it for Real, and are we Smart Enough to Manage its Risk? This panel will discuss the rapidly evolving use and risk associated with artificial intelligence (AI), the challenges companies face in identifying and quantifying their unique AI risk profile and ensuring that those risks are adequately mitigated through insurance or other risk transfer vehicles. The discussion will address, in particular, the spectrum of commercial AI risk;	Global Legal Frontiers: Regulating the Online Betting Boom Across the Globe The online betting industry is booming—and so are the legal challenges. As this fast-moving sector reshapes digital economies worldwide, regulators are racing to keep up. Join leading legal experts from Brazil, Portugal, the United States, and Germany for a high-level discussion on how different jurisdictions are tackling the complexities of online gambling.

- What role do treaties (e.g., Brussels I Recast, Hague Convention) play in the EU and UK?
- How does US doctrine on “reasonableness” and public policy compare?
- Strategy and tactics to enforce jurisdiction clauses in the EU, US and England & Wales by for example anti-suit injunctions.
 - What procedural mechanisms are available to enforce jurisdiction clauses (e.g., stay applications, motions to dismiss)?
 - How are anti-suit injunctions used, and what are their limits in each jurisdiction?
 - What happens when parallel proceedings are initiated in breach of a clause?
 - Strategic Discussion:
 - Tactical timing of applications
 - Anti-suit injunctions in England & Wales (especially post-Brexit)
 - U.S. approach to anti-suit relief and comity concerns
 - Limitations on anti-suit injunctions in EU courts under CJEU case law
 - Legal remedies for the breach of jurisdiction clauses in the EU, US and England & Wales
 - Can damages be claimed for breach of a jurisdiction clause?
 - Is the remedy purely procedural (e.g., stay or dismissal), or can a substantive remedy follow?
 - How do courts assess causation and loss in such claims?

Chair and Moderator:

Dr. Ralf Hafner, MSc (London), Partner, Litigation & Arbitration, Head of Dispute Resolution, ADVANT Beiten, Munich, Germany

Panelists:

Angelo Anglani, Partner, Litigation & Arbitration, ADVANT Nctm, Milano, Italy

identification and quantification of AI risk; mitigation of AI risk through risk transfer and insurance, including discussion of new policy forms and endorsements and treatment of AI under “legacy” policies; defining AI for purposes of ensuring clarity and contracting certainty; AI-related litigation; and judicial treatment of AI issues.

Chair and Moderator:

Michael Levine, Partner, Hunton Andrews Kurth LLP, Washington, D.C.

Panelists:

Dr. Peter Bärnreuther, Senior Underwriter AI Risks, Munich Re, Munich

Phil Dawson, Head of AI Policy and Distribution Partnerships, Armilla AI, Toronto

Darren Sonderman, Executive Vice President, Financial Lines, CAC Group, Atlanta

Richard Cameron-William, Managing Director, Regional Leader (EMEA), Business Insurance Claims BRG, London

1.0 CLE Credit in Areas of Professional Practice

From Brazil’s newly launched regulatory regime to Portugal’s mature market, the U.S.’s patchwork of state laws, and Germany’s evolving national strategy, this panel will dive into the hottest legal issues shaping the industry today. Topics will include licensing trends, cross-border enforcement, data protection, advertising standards, and how governments are balancing innovation with public interest.

Whether you advise gaming companies, investors, or regulators, this panel offers invaluable global perspectives on one of the most dynamic and fast-evolving areas of law.

Chair and Moderator:

Jose Ricardo de Bastos Martins, Partner, Martins Villac Advogados, São Paulo

Panelists:

Howard A. Fischer, Partner, Moses Singer, New York

Tiago Bessa, Partner, Vieira de Almeida, Lisbon

Jan Feuerhake, LL.M.

(Melbourne), Partner, Taylor Wessing, Hamburg, Germany

Helen Naves, Partner, HNaves Advogados, São Paulo

1.0 CLE Credit in Areas of Professional Practice

PD Dr. Martin Illmer MJur (Oxford), judge at the Regional Court of Hamburg and lecturer at the Bucerius Law School, Hamburg, Germany

Jan Heiko Köhlbrandt, LL.M. (Norwich), Associate General Counsel (EMEA), Archer Daniels Midland Co., Hamburg, Germany

1.0 CLE Credit in Areas of Professional Practice

12:15 PM–12:30 PM

Break | Level 1 Foyer (1st floor)

12:30 PM–1:30 PM

Track 1 Level 1 AB (1 st floor)	Track 2	Track 3 Level 6 Ballroom (6 th floor)
<p>PANEL 21 Level 1 AB (1st floor)</p> <p>Tackling Fraud Cases Through Litigation: Asset Recovery and Other Means of Enforcement</p> <p>As the number of fraud cases around the world has drastically increased through the use of digital scams, it is becoming more and more important to find solutions to tackle fraud cases and recovery. This panel will delve into complex issues arising from fraud in its various forms, addressing the strategic use of litigation to maximize asset recovery. Panelists will draw on recent case law and experiences in key jurisdictions (in Europe, North America, and Latin America) to discuss the application of interim measures, such as freezing orders, asset disclosure orders, and receiverships, as well as the enforcement of foreign decisions and awards. The discussion aims to provide practitioners with practical insights into combating fraud and securing compensation through both litigation and alternative enforcement methods.</p>	<p>PANEL 20 </p> <p>Legal and Business Developments in Central and Eastern Europe</p> <p>This panel brings together leading legal practitioners from across Eastern and Central Europe to provide U.S.-based lawyers, investors, and advisors with a practical overview of recent legal, regulatory, and commercial developments in the region. Panelists will highlight key trends in areas such as foreign investment, dispute resolution, corporate governance, and compliance, with a focus on how these changes may impact cross-border transactions and U.S. interests. Attendees will gain valuable insights into emerging opportunities and risks, as well as strategies for navigating the evolving legal landscape.</p> <p>Co-Chairs and Moderators: Bouke Boersma, 4DA Arbitration, Partner, New York & Rotterdam Francisco Franco-Rodriguez, Counsel, Kasowitz LLP, New York</p>	<p>PANEL 21 Level 6 Ballroom (6th floor)</p> <p>Technology, AI, Cybersecurity, and Ethics: Lawyers in the Crosshairs</p> <p>Lawyers and law firms continue to be regular targets of cybercriminals. Client intellectual property, information about pending M&A deals, and other sensitive nonpublic information are tempting targets. The advent of hacking tools powered by artificial intelligence makes defense more challenging.</p> <p>Risk management needs to change rapidly to deal with new threats, to comply with changing multinational cybersecurity and data privacy regulation, and to adapt safely to new AI-powered technology.</p> <p>This panel will explore what lawyers need to know about cybersecurity threats and their impact on providing services to clients; the ethical obligations that must be met in addressing these issues and the risks to lawyers for failing to understand technologies including generative AI.</p>

INTERNATIONAL SECTION 2025 GLOBAL CONFERENCE

Chair and Moderator:
Piotr Wojtowicz-Caicedo,
Partner, Allegra LAW, Zurich

Panelists:
Chris Semerjian, Partner,
Fasken, Montréal
Ítalo Martins, Associate, Fux
Advogados, São Paulo
Dr. Andrea Leufgen, Partner,
Gleiss Lutz, Frankfurt
Lucy Keane, Barrister at 33
Bedford Row Chambers,
London, UK and Consultant at
Ramparts Corporate Advisors
Ltd., Eurocity, Gibraltar
Tristan Bramble, Consultant,
Tenet, and Legal Director,
Bramble & Associates, London

*1.0 CLE Credit in Areas of
Professional Practice*

Panelists:
Dalibor Valinčić, Partner,
Queritius, Zagreb
Anna Dabrowska, Partner,
Wolf Theiss, Warsaw
Dr. Evgenia Peiffer, Counsel,
CMS Hasche Sigle, Munich
Fahira Brodlija, Deutsche
Gesellschaft für Internationale
Zusammenarbeit (GIZ),
Sarajevo

*1.0 CLE Credit in Areas of
Professional Practice*

We will also consider the
potential costs to lawyers, law
firms, and clients of failing to
take adequate security
measures and how to mitigate
them.

Chair and Moderator:
Drew Jaglom, Tannenbaum
Helpert, New York

Panelists:
Jonathan Armstrong, Partner,
Punter Southall Law, London
Judge Seo Yoon Lee, Judicial
Research & Training Institute of
the Supreme Court of Korea,
Seoul
Alejandro Massot, Partner,
Randle Legal, Buenos Aires
Nathalia Schomerus, Legal
Innovation Lead, Legora,
London & Berlin

*1.0 CLE Credit in Ethics and
Professionalism*

1:30 PM–3:00 PM

Lunch | Level 1 Foyer (1st floor)

3:00 PM–4:00 PM

Track 1 | Level 1 AB (1st floor)

AI & The Courts

AI will have a huge impact on the legal profession but what impact will it have on the court system? Hear about NYSBA's groundbreaking AI Task Force report on the impact of the court system. And hear first-hand from judges and practitioners around the world on the issues they are facing and what they think the future brings. What is the conflict between ESG & AI in the courts – will judges take into account the impact on the planet? We'll discuss the issue of AI hallucination in the courts which has already led to more than 200 sanctions cases and the threat of jail for lawyers and law firm management. We'll discuss access to justice and whether AI increases the digital divide.

Track 2

Sanctions and International Arbitration

This panel brings together experienced legal professionals from multiple jurisdictions to explore the evolving intersection of international sanctions regimes and arbitration. As global sanctions become increasingly complex and far-reaching, they present new challenges for cross-border dispute resolution, enforcement, and compliance. Panelists will discuss recent developments in sanctions law across their jurisdictions, analyze their impact on arbitral proceedings and the enforcement of awards, and offer practical guidance for navigating disputes involving sanctioned entities or jurisdictions.

Track 3 | Level 6 Ballroom (6th floor)

Digital Nomads: Lawyers on the Move in the Global 21st Century

Digital Nomad Working has become increasingly popular for lawyers in a disrupted world. This panel will discuss the challenges, both practical and ethical, that arise from practicing while located in more than one jurisdiction utilizing the tools of the 21st Century. The panel will discuss client communications, use of new tools such as AI, GDPR implications of practicing in Europe, and the phenomenon known as Digital Nomad Working.

Chair and Moderator:
Anne LaBarbera, Principal
Attorney, Anne LaBarbera PC,
New York

And participants will have the chance to ask questions of judges on 3 continents to see the worldwide response to these challenges.

Chair and Moderator:
Jonathan Armstrong, Partner,
Punter Southall Law, London

Panelists:
Judge Seo Yoon Lee, Judicial
Research & Training Institute of
the Supreme Court of Korea,
Seoul
Hon. Sidney H. Stein, Judge,
United States District Court
Southern District of New York
**Judge Friedrich-Joachim
Mehmel**, Former President,
Hamburg Constitutional Court,
Hamburg
Tomoyuki Otsuki, GMO
Internet, Inc., Tokyo

1.0 CLE Credit in Skills

Co-Chairs and Moderators:
Dr. Evgenia Peiffer, Counsel,
CMS Hasche Sigle, Munich
Professor Stefan Kröll,
Bucerius Law School &
Independent Arbitrator,
Hamburg / Cologne

Panelists:
Anna Masser, Partner, A&O
Sherman, Frankfurt
Carlos Ramos-Mrosovsky,
BakerHostetler LLP, New York
Alexander Slade, Partner,
Mantle Law, London
Sebastian Wuschka, Of
Counsel, Luther, Hamburg

*1.0 CLE Credit in Areas of
Professional Practice*

Panelists:
Marcella Maxine Jayne,
Principal Attorney, Law Office
of Marcella Maxine Jayne, New
York
Lorenzo Rovini, Associate
Attorney, Paykin Law PC, New
York
Olga Terefenko, General
Counsel, Xplorelink Ltd (UAE)
and Principal Attorney, Gravity
LLC, Kyiv
Szymon Gostyński LL.M.,
Partner, Gostynski & Partners,
Krakow

*1.0 CLE Credit in Ethics and
Professionalism*

4:00 PM-5:00 PM

Track 1 | Level 1 AB (1st floor)

Inbound and Outbound Asian Investment: Navigating Legal Risk

Despite ongoing trade uncertainties, the countries comprising the Asia-Pacific region are still a dynamic hub for global investment. Understanding the legal landscape and navigating the region's risks are critical for companies and their lawyers when conducting cross-border investments in Asia. This panel discussion will provide a comprehensive overview of key legal risks associated with cross-border investment in Asia, equipping participants with the knowledge needed to make informed decisions and mitigate potential pitfalls.

Participants will explore the diverse environments across major Asian markets, including China, Korea, Japan, and Southeast Asia. The panel will address critical topics such as foreign investment restrictions, compliance with local laws, dispute resolution mechanisms, contract enforcement, intellectual property protection, anti-corruption regulations, and the impact of evolving trade agreements.

Through case studies and expert insights, attendees will gain practical strategies for managing legal exposure when doing business in Asia.

Track 2 | Level 6 Ballroom (6th floor)

Internal Cross-Border Investigations Led by Outside Counsel: Rules and Challenges in an International Environment

This panel will explore the evolving role of the internal investigation lawyer, highlighting the distinctions from traditional external advisors to the specific rules and challenges of internal investigators. Speakers will examine how lawyers can reconcile ethical duties with investigative functions, and whether internal investigation work should become a recognized legal specialty requiring tailored training.

The discussion will also address the fragmented regulatory landscape, comparing the impact of "soft law" guidelines with the absence of binding frameworks, and will consider the complex issues raised by cross-border investigations, including legal privilege, data protection, and employee rights.

Finally, the panel will assess how lawyers can effectively manage diverse stakeholders—ranging from executives to compliance teams and regulators, global and local—and how companies themselves perceive and collaborate with external lawyers acting as internal investigators.

AGENDA

Chair and Moderator:

Hyun Suk Choi, Partner, Choi & Park, LLC,
New York

Panelists:

Tsugumichi Watanabe, Counsel, TMI
Associates, Tokyo

Jessica (Jia) Fei, International Partner, King &
Wood Mallesons, Beijing

John Frangos, Partner, Tilleke & Gibbins,
Bangkok

Dr. Fatma Salah, Partner, Riad & Riad, Dokki
Giza

Moritz Winkler, Partner (Head of German
Desk), Yulchon LLC, Munich

1.0 CLE Credit in Areas of Professional Practice

Chair and Moderator:

François Berbinau, Partner, BFPL Avocats AARPI,
Paris

Panelists:

Daniel Mayhew, Global Head of Organizational
Justice, Ethics & Business Integrity Global
Operations, Sanofi, England

Dr. André Grosze Vorholt, Partner, Luther, and
Ombudsman, Munich

Christopher M. Pardo, Partner, Hunton Andrews
Kurth LLP, Boston

Melissa Haddadou, Associate and internal
investigator, BFPL Avocats, Paris

1.0 CLE Credit in Areas of Professional Practice

5:00 PM

6:00 – 9:30 PM

6:00 – 7:00 PM

7:00 – 9:30 PM

End of Program**GALA RECEPTION AND DINNER**

(Registration for this event is separate from the main conference registration fee)

Venue: International Maritime Museum Hamburg

Address: Korea Street 1, 20457 Hamburg, Germany

Dress code: Business attire or semi-formal (cocktail dress or suit)

Reception: *Sponsored by Anne LaBarbera New York Law Consultant*

Dinner: *Sponsored by ADVANT & Hunton Andrews Kurth LLP*

SATURDAY, OCTOBER 18, 2025

Departure



Luther.

21 locations

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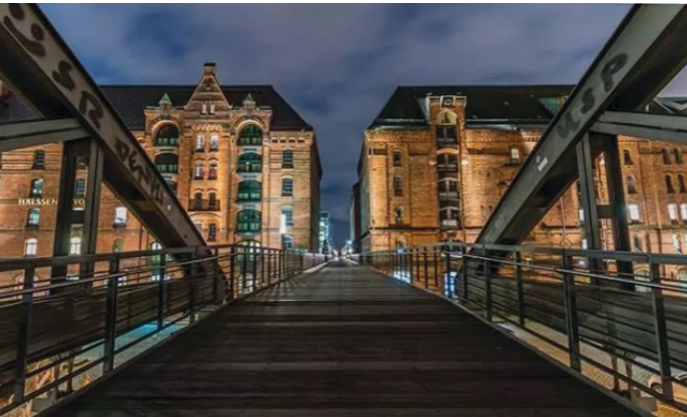
THINGS TO DO IN HAMBURG

Welcome to Hamburg, Germany!

Hamburg is the second largest city in Germany and the largest city in Europe that is not a capitol city. Located in the north of Germany, Hamburg is a city defined by water. Of course, Hamburg as a Hanseatic city is characterized by the port and trade, the Elbe is the lifeline of the city.

In the normal cityscape, water is predominant. Numerous canals and waterways crisscross Hamburg and thus create a picture that radiates a certain Hanseatic tranquility. In Hamburg, everything is in motion, everything is in flux.

World Heritage and Modernity



- Elbphilharmonie (HafenCity) – Iconic concert hall with panoramic views and world-class performances
- Speicherstadt – UNESCO World Heritage Site; largest historic warehouse complex globally
- HafenCity – Europe's largest inner-city development; blends modern architecture with maritime tradition

City Center



- Alster Lake – Scenic centerpiece of the city, perfect for boat tours and lakeside strolls
- Jungfernstieg – Historic promenade with shops, Alster fountain views, and Alster boat access
- Hamburg City Hall (Rathaus) – Neo-Renaissance building between Jungfernstieg & Mönckebergstraße
- Alster Arcades – Elegant shopping passage connecting Rathausmarkt with Jungfernstieg

Entertainment Districts



- St. Pauli – Home to the Reeperbahn, vibrant nightlife, theatres, clubs, and Beatles history
- Schanzenviertel – Hip neighborhood with the Schulterblatt, indie shops, cafés, and music venues
- Millerntor Stadium – Local landmark and hub for sports and events

City Coast



- Landungsbrücken – Iconic harbor promenade with views of the Elbe, Blohm+Voss shipyards, and Elbphilharmonie
- Old Elbe Tunnel – Historic tunnel dome visible from the harborfront
- Altona Fish Market & Auction Hall – Bustling weekend tradition near the water
- Cap San Diego & Rickmer Rickmers – Famous museum ships docked along the harbor
- City Beaches – Unexpected sandy stretches along the Elbe, with beach cafés and clubs

Source:

<https://www.hamburg-convention.com/hamburg-highlights/>

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INTERNATIONAL SECTION

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