International Section
NYSBA

New York State Bar Association
International Section

2026 GLOBAL CONFERENCE IN BUENOS AIRES

"Global Regulation, Governance, and Dispute Resolution: The Future of Legal Practice"

October 21-23, 2026
Marval O'Farrell Mairal
Av. Leandro N. Alem 882
Buenos Aires, Argentina

https://nysba.org/international-section-2026-global-conference-in-buenos-aires/

Who are we? New York State Bar Association and the International Section

The New York State Bar Association (NYSBA) is the largest voluntary state bar organization in the United States and has members across the globe that have a nexus to New York law.

The International Section is one of NYSBA's most active sections having over 2,000 members internationally with chapters in more than 70 countries worldwide and is NYSBA's global representative and international advocate for the rule of law.

In addition, the NYSBA International Section brings members together to discuss and influence the resolution of key legal practice issues before local, state, national and international policy makers. Members include legal professionals from major international law firms, multi-national corporations, and other organizations that influence, and are influenced by, international law.

What is the Global Conference?

Each year, NYSBA's International Section hosts a conference in a different city outside of the United States to provide American and foreign colleagues the opportunity to meet, network, and expand their international practices. Our most recent conferences have been held in Hamburg (2025), Seoul (2024), Mexico (2023), London (2022), New York City (2022), Tokyo, (2019), Montréal (2018), Antigua (2017), Paris (2016), São Paulo (2015), Vienna (2014), Hanoi (2013), Lisbon (2012), and Panama (2011).

Buenos Aires Conference Overview

The NYSBA International Section Buenos Aires Global Conference 2026 brings together legal professionals, regulators, financial institutions, bar associations, and industry leaders and insiders from across the Americas to examine the evolving regulatory, governance, and professional challenges shaping cross-border legal practice.

This 3-day conference contains high-level plenary discussions and substantive and practical panels with a strong focus on regulatory alignment, professional responsibility, technology, environmental disclosures, and the future of the legal profession. The meeting also offers networking opportunities in the form of extended breaks, luncheons, receptions, and dinners.

What will I get from participating?

The Global Conference offers participants opportunities to:

- Attend programs with faculty foremost in their fields who will address both legal and professional issues and their impact on international practices;
- Earn Continuing Legal Education (CLE) credits for New York-licensed attorneys
- Exchange ideas and strategies with other professionals on an informal basis; and
- Meet and network with key players from leading international firms and businesses who share common interests and concerns relating to international legal practice.

STEERING COMMITTEE

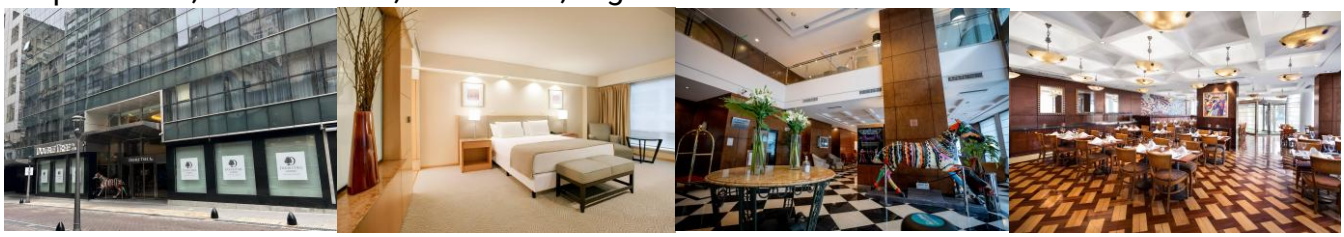
Section Chair: Helen Naves, HNaves Advogados, Brazil

Steering Committee Members (NY and International):
Jorge Luis Arenales, BLP Abogados, S.A., Guatemala
Nahila A. Cortes, Baker & Hostetler LLP, U.S.A.
Rosa Ertze, Withers Bergman LLP, U.S.A.
Howard A. Fischer, Moses & Singer LLP, U.S.A.
Torsten M. Kracht, Morgan Lewis & Bockius LLP, U.S.A.
Mariana Eguiarte Morett, J&A Garrigues S.L.P., Mexico
DL Morriss, Hinshaw & Culbertson LLP, U.S.A.
Neil Quartaro, Cozen O'Connor, U.S.A.
Mary Fernández, Headrick Rizik Álvarez & Fernández, Dominican Republic

Steering Committee Members (Argentina):
Rodrigo Solá Torino, Marval O'Farrell Mairal, Argentina
Pablo Garcia Morillo, Marval O'Farrell Mairal, Argentina
Alejandro María Massot, Randle Legal, Argentina

ACCOMMODATION

DOUBLETREE BY HILTON BUENOS AIRES
Reconquista 945, Buenos Aires, C1003ABS, Argentina



Make the most of your NYSBA experience by staying at the **DoubleTree by Hilton Buenos Aires**, conveniently located in the heart of the city and near the conference site.

- **Room Block Dates: October 19–24, 2026**
- **Special NYSBA Rates (Breakfast Included):**
  - 1 King Bed: $250 per night
  - 2 Twin Beds: $250 per night
- **Reserve your room now:** Book at the NYSBA preferred rate

Traveling outside the official dates?
If your stay falls outside **October 19–24, 2026**, please contact the hotel directly at **reservas@dtbyhilton.com.ar** or at +54 11 5263 5800 for assistance.

REGISTRATION

Pricing in US Dollars	Early Bird (until June 30, 2026)	Standard Rate
NYSBA Member	USD 950	USD 1,000
Nonmember	USD 1,395	USD 1,395

Registration includes 3-day CLE programming, lunch and coffee breaks, Wednesday Welcome Reception, Thursday Dinner, and Friday Gala Reception and Dinner.

How to Register

1. Login in to your NYSBA account at www.nysba.org.
   a. If you don't have an account, here's a quick guide on how to do so: My NYSBA | How to Login or Create an Account
   b. Important: You do not have to pay for membership to create an account.
   c. However, if you do want to join NYSBA to get a discounted member rate, watch this tutorial: My NYSBA | How to Join NYSBA
2. Once logged in, click the "Register Now" button and follow the prompts: International Section 2026 Global Conference in Buenos Aires

Need assistance?

Contact our Member Resource Center at mrc@nysba.org or at 800-582-2452 / +1 (518) 463-3724

Cancellation Notice: Must be received by Wednesday, September 30, 2026, to obtain a refund of fees.

CLE PROGRAM INFORMATION

Up to 21 NY MCLE Credits

This program is transitional and approved for MCLE credit in New York
for all attorneys, including those newly admitted.

The New York State Bar Association has been certified by the New York State Continuing Legal Education Board as an accredited provider of continuing legal education in the State of New York.

PROGRAM MATERIALS

- All course materials are **online only** via the **NYSBA Learning Dashboard**.
- *Tip: We strongly recommend downloading materials **before the program** if you plan to use a laptop or tablet. Wi-Fi is available onsite, but connection speeds are not guaranteed.*

How to Access Online Materials:

- Log in to the NYSBA website at www.nysba.org
- Hover over **"Hi, (First Name)"** (top right corner).
- Click **"My Learning Dashboard."**
- Under **"My Programs,"** locate the program/webinar.
- Click the blue **"Materials"** button.

Need help accessing your Dashboard and the Materials?

Contact the Member Resource Center at mrc@nysba.org | 800-582-2452 or 518-463-3724

MCLE ATTENDANCE & CERTIFICATE

- **Check in onsite** with registration staff upon arrival.
- **Sign, date, and return** the MCLE Verification of Attendance form (white paper) at the **end of the program each day**.
- If you need **out-of-state credit**, please notify staff to sign the appropriate form.
- Your **MCLE Certificate** will be emailed after the program and available in your **My Learning Dashboard.**

Important MCLE Policies

- You must be present for the **entire program segment** to receive credit. Partial credit is **not permitted**.
- If you leave early, please **check out with onsite staff** so your attendance time can be noted.
- For more information about the CLE Rules, visit www.nycourts.gov/attorneys/CLE

PROGRAM EVALUATION

Your feedback matters. Please complete the **evaluation form** (yellow paper) at the conclusion of the program to help us improve future CLE offerings.

ACCOMMODATIONS FOR PERSONS WITH DISABILITIES

NYSBA will make reasonable modifications/accommodations to allow participation in its services, programs, or activities by persons with disabilities. NYSBA will provide auxiliary aids and services upon request. To request auxiliary aids or services or if you have any questions regarding accessibility, please contact Carra Forgea at cforgea@nysba.org or 1-518-487-5521.

DISTINGUISHED SPEAKERS



VITOR JARDIM MACHADO BARBOSA
Chief of Staff
Administrative Council for Economic Defense
Brazil



PABLO JOSÉ BERECIARTUA
Minister of Infrastructure and Mobility of the Autonomous City of Buenos Aires
Argentina



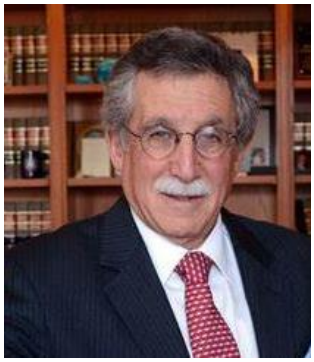
MARINA COPOLA
Commissioner
Securities and Exchange Commission of Brazil
Brazil



ANTONIO MARCOS FONTE GUIMARÃES
Deputy Head of Financial System Regulation Department
Central Bank of Brazil
Brazil



ROBERTO E. SILVA
President
National Securities Commission of Argentina



HON. SIDNEY H. STEIN
U.S. District Court for the Southern District of New York
U.S.A.

SCHEDULE AT A GLANCE

WEDNESDAY – OCTOBER 21, 2026 (DAY 1)

TIME	TRACK 1 (TRANSACTIONAL)	TRACK 2 (LITIGATION)	TRACK 3 (OTHER TOPICS)
8:30 a.m. – 9:30 a.m.	Networking Breakfast		
9:00 a.m. – 10:30 a.m.	**Executive Committee Meeting *(for Executive Committee Members only)***		
10:30 a.m. – 10:45 a.m.	Coffee Break		
10:45 a.m. – 12:00 p.m.	**PLENARY I** – Geopolitics, Investment Flows, and the U.S.–Latin America Economic Landscape		
12:00 p.m. – 12:15 p.m.	Coffee Break		
12:15 p.m. – 1:30 p.m.	**PANEL 1:** Capital Markets and Environmental Disclosures: Divergent Regulatory Regimes and Cross-Border Implications	**PANEL 2:** The Rise of Wire Fraud and Global Banking Litigation Claims	**PANEL 3:** International Distribution Contract Drafting: A Practical Guide to Structuring Key Contract Provisions
1:30 p.m. – 2:30 p.m.	Networking Lunch		
2:30 p.m. – 3:45 p.m.	**PANEL 4:** Navigating the New Trade and Tariff Landscape: Legal Strategies for U.S. Importers, Exporters and Global Trade Partners in an Era of Unprecedented Trade Disruption	**PANEL 5:** New York Law in Cross-Border Deals: A Practical Guide for Latin American Practitioners	**PANEL 6:** Cryptocurrency and Digital Asset Regulation: Navigating Divergent Legal Frameworks Across the United States, Argentina, Brazil, and the European Union
3:45 p.m. – 4:00 p.m.	Coffee Break		
4:00 p.m. – 5:15 p.m.	**PANEL 7:** The Trade Reset: Investment, Valuation and Cross-Border M&A	**PANEL 8:** Global Antitrust and Competition Developments Among Public Enforcers	**PANEL 9:** Business and Borders: The Latest in Global Business Immigration
7:00 p.m. – 9:00 p.m.	**Welcome Reception and Dinner | Museo Fortabat** Address: Olga Cossettini 141, C1107 Cdad. Autónoma de Buenos Aires		

THURSDAY – OCTOBER 22, 2026 (DAY 2)

TIME	TRACK 1 (TRANSACTIONAL)	TRACK 2 (LITIGATION)	TRACK 3 (OTHER TOPICS)
8:00 a.m. – 9:00 a.m.	Networking Breakfast		
9:00 a.m. – 10:15 a.m.	**PLENARY II –** The Foundations of the Rules-based International Order, and the Evolution of Private International Law		
10:15 a.m. – 10:30 a.m.	Coffee Break		
10:30 a.m. – 11:45 a.m.	**PANEL 10:** Latin American Merger Control Under Fire: How is Antitrust Influencing the M&A Activity in the Region?	**PANEL 11:** Cross-Border Litigation Tools for Success: Strategy and Tactics for Winning International Disputes	**PANEL 12:** IP for AI and AI for IP: The Chicken and Egg Conundrum
11:45 a.m. – 12:00 p.m.	Coffee Break		
12:00 p.m. – 1:15 p.m.	**PANEL 13:** Beyond Borders: Immigration, Tax, and Global Mobility Strategies in a Changing World	**PANEL 14:** Banco Masters Scandal: Its Impact on Rule of Law, Democracy and the Independence of the Judiciary	**PANEL 15:** Restrictions on Foreign Ownership of Rural Land
1:15 p.m. – 2:15 p.m.	Networking Lunch		
2:15 p.m. – 3:30 p.m.	**PANEL 16:** The Defense Industry, The Sleeping Giant Is Wide Awake	**PANEL 17:** International Arbitration in a Changing World: Energy Transition and Investment Disputes	**PANEL 18:** The Growth of Asian Investment in the Americas – What has Changed and What has Not
3:30 p.m. – 3:45 p.m.	Coffee Break		
3:45 p.m. –5:00 p.m.	**PANEL 19:** Cross-Border Wealth Planning: Strategic Structures for Latin American Families Investing in the U.S.	**PANEL 20:** Earn-out Litigation Across Different Jurisdictions and in Arbitration	**PANEL 21:** The Future of Investment in Latin America: Energy, Infrastructure, and Innovation
8:00 p.m. –10:30 p.m.	**Tango Show and Dinner | Tango Porteño** Address: Cerrito 570, C1010 Cdad. Autónoma de Buenos Aires, Argentina		

FRIDAY – OCTOBER 23, 2026 (DAY 3)

TIME	TRACK 1 (TRANSACTIONAL)	TRACK 2 (LITIGATION)	TRACK 3 (OTHER TOPICS)
8:00 a.m. – 9:00 a.m.	Networking Breakfast		
9:00 a.m. – 10:15 a.m.	**PLENARY III** – Bar Associations, Ethics & Membership in a Globalized Legal Profession		
10:15 a.m. – 10:30 a.m.	Coffee Break		
10:30 a.m. – 11:45 a.m.	**PANEL 22:** NYSBA's Groundbreaking Report of the Task Force on Artificial Intelligence – What It Means for the Practice of Law	**PANEL 23**: The Critical Minerals Race: Latin America, the United States, and the Future of Supply Chains	**PANEL 24:** What Your In-House Counsel Wants You to Know: Advancing Diversity, Inclusion, and Collaboration in the Corporate Legal Environment
11:45 a.m. – 12:00 p.m.	Coffee Break		
12:00 p.m. – 1:15 p.m.	**PANEL 25**: Ethics, AI, and Cybersecurity: The Intelligence May Be Artificial, but the Ethical Issues Are Real	**PANEL 26**: Labor Law Reforms in LATAM: Developments, Trends, and Challenges	**PANEL 27:** Therapeutic Jurisprudence (TJ) in Practice: Transforming the Legal Profession, Evolving Legal Systems
1:15 p.m. – 2:15 p.m.	Networking Lunch		
2:15 p.m. – 3:30 p.m.	**PANEL 28:** AI Governance and Regulation: Emerging Markets and Consumer Protection Considerations	**PANEL 29:** Cross-Border Internal Investigations and the Rights of Individuals to a Fair Treatment	**PANEL 30**: Practicing Law in the Age of AI: A Young Lawyer's Perspective
3:30 p.m. – 3:45 p.m.	Coffee Break		
3:45 p.m. – 5:00 p.m.	**PANEL 31:** Governing the Machine: AI Integration, Governance & Regulatory Strategy for International Law Firms	**PANEL 32:** Data Privacy	**PANEL 33**: Finance
7:00 p.m. – 10:00 p.m.	**Gala Reception & Dinner | Palacio Paz Circulo Militar** Address: Avenida Santa Fe 750, Frente a plaza San Martín, Buenos Aires		

DETAILED AGENDA

NYSBA International Section 2026 Global Conference in Buenos Aires
Theme: "Global Regulation, Governance, and Dispute Resolution: The Future of Legal Practice"
Dates: October 21–23, 2026
Location: Marval O'Farrell Mairal, Av. Leandro N. Alem 882, Buenos Aires, Argentina
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IMPORTANT: Please note that this agenda is subject to ongoing changes. While speakers, session order, and timing may be adjusted, the substantive legal topics outlined herein will be substantially covered in the final program.

TUESDAY – OCTOBER 20, 2026 | EXECUTIVE COMMITTEE DINNER

Time	Program
7:00 p.m. – 9:00 p.m.	**Executive Committee Dinner** *(Executive Committee Members and invited guests only)* Location: Fogón Asado Address: Calle Gorriti 3780, Buenos Aires, Argentina

WEDNESDAY – OCTOBER 21, 2026 (DAY 1)

8:30 a.m. – 9:30 a.m.	**Networking Breakfast** **Day 1: Practice Area Networking** Participants will connect with colleagues working in key legal practice areas, including arbitration, banking and finance, corporate/M&A, compliance, tax, technology, energy, infrastructure, private wealth, labor and employment, and international trade. **Optional One-on-One Meetings** To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*
9:00 a.m. – 10:30 a.m.	**Executive Committee Meeting** *(for Executive Committee Members only)*
10:30 a.m. – 10:45 a.m.	Coffee Break
10:45 a.m. – 12:00 p.m.	**PLENARY I – Geopolitics, Investment Flows, and the U.S.–Latin America Economic Landscape** As geopolitical tensions, economic realignment, and regulatory change continue to reshape global markets, the relationship between the United States and Latin America is becoming increasingly important for lawyers advising on cross-border investments, finance, disputes, and strategic business decisions. Shifts in monetary policy, foreign exchange regulation, capital flows, trade priorities, and public policy are directly influencing how companies, investors, and financial institutions assess risk and opportunity across the region. Designed as a strategic opening to the conference, this plenary will introduce attendees to the broader forces influencing cross-border legal practice in the region, from investment trends and financial regulation to institutional stability and dispute risk. By bringing together voices from outside the legal profession as well as the legal community, the session will offer a

	broader perspective on the challenges and opportunities defining the next phase of U.S.–Latin America economic relations. **Moderator:** **Andrew D. Otis** Partner, Herbert Smith Freehills Kramer LLP, U.S.A. **Panelists:** **Marina Copola** Commissioner, Securities and Exchange Commission of Brazil, Brazil **Antonio Marcos Fonte Guimarães** Deputy Head of Department, Financial System Regulation Department, Brazil **Roberto E. Silva** President, National Securities Commission of Argentina *1.5 CLE Credits in Areas of Professional Practice*
12:00 p.m. – 12:15 p.m.	Coffee Break
12:15 p.m. – 1:30 p.m.	**PANELS 1 TO 3**

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 1: Capital Markets and Environmental Disclosures: Divergent Regulatory Regimes and Cross-Border Implications *Description: TBD* **Moderator:** **Howard A. Fischer** Partner, Moses & Singer LLP, U.S.A **Panelists:** **José Carlos Bernal Rivera** Partner, Aguilar Castillo Love, Bolivia **Marina Copola** Commissioner, Securities and Exchange Commission of Brazil, Brazil **Rafael Pacchiano** Partner, Valle Salinas and Pacchiano, Mexico **Roberto E. Silva** President, National Securities Commission of Argentina *1.5 CLE Credits in _____*	**PANEL 2: The Rise of Wire Fraud and Global Banking Litigation Claims** This panel will explore the rise of bank liability claims concerning wire fraud schemes including a review of proceedings by the New York Attorney General in *People of the State of New York v. Citibank, N.A.,* and similar international banking litigation. **Panelists:** **Felicitas Llauro** Vice President and Assistant General Counsel, JPMorgan Chase & Co., Argentina **Cecilia M. Mairal** Partner, Marval O'Farrell Mairal, Argentina **DL Morriss** Partner, Hinshaw & Culbertson, U.S.A. *1.5 CLE Credits in Areas of Professional Practice*	**PANEL 3: International Distribution Contract Drafting: A Practical Guide to Structuring Key Contract Provisions** The panel will examine the critical provisions of an international distribution contract, such as product definition, performance requirements, term and termination, indemnification, and choice of law and forum, as well as hot topics, including planning for and mitigating the impact of volatile tariff regimes. **Panelists:** **Michael Dean** Partner, Bexley Beaumont **Drew Jaglom** Partner, Tannenbaum Helpern Syracuse & Hirschtritt LLP, U.S.A. **Hernán Pacheco** Leading Partner, Deloitte Legal in Centroamérica, Costa Rica **Sofia Serra** Senior Lawyer, Morais Leitão, Portugal *1.5 CLE Credits in Skills*
1:30 p.m. – 2:30 p.m.	**Networking Lunch**	

	Optional One-on-One Meetings To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*
2:30 p.m. – 3:45 p.m.	**PANELS 4 TO 6**

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 4: Navigating the New Trade and Tariff Landscape: Legal Strategies for U.S. Importers, Exporters and Global Trade Partners in an Era of Unprecedented Trade Disruption This panel will examine the sweeping changes to U.S. tariff policy, U.S. use of trade laws and their cascading effects on international trade relationships and multinational companies, with particular focus on the impact to trade with Canada, Mexico and Latin America. Panelists will address critical legal issues in addition to the U.S. tariffs including: the future of United States Mexico Canada Agreement (USMCA) and other trade agreements; retaliatory tariffs and trade countermeasures enacted by Canada, Mexico and Mercosur countries; legal challenges and mitigation strategies; recent export control changes and practical guidance on how to navigate this new trade environment. **Moderator:** **Angela M. Santos** Partner, ArentFox Schiff, U.S.A. **Panelists:** **Pablo J. Gayol** Partner, Marval O'Farrell Mairal, Argentina **John Grayston** Member, Grayston & Company, Belgium **Jeffrey Schwartz** Of Counsel, Jacobson Burton and Kelley PLLC, U.S.A. **Eduardo Sotelo Caudoro**	**PANEL 5: New York Law in Cross-Border Deals: A Practical Guide for Latin American Practitioners** New York law is often the legal framework of choice for international contracts involving Latin American companies, investors, and financial institutions, even when all parties are located outside the United States. This panel will offer a practical discussion for Latin American practitioners on the key legal elements that support the validity and enforceability of cross-border contracts governed by New York law, including choice-of-law provisions, forum-selection clauses, jurisdictional requirements, and arbitration seated in New York. Panelists will share practical insights on how to structure agreements so they can be effectively recognized, interpreted, and enforced, whether before New York courts or through arbitration in New York. **Panelists:** **Christina H. Bost Seaton** Partner, Pierson Ferdinand LLP, U.S.A. **Aurora Cassirer** Partner, Pierson Ferdinand LLP, U.S.A. **Rekha Rangachari** Executive Director, New York International Arbitration Center (NYIAC), U.S.A. **Hon. Sidney H. Stein** U.S. District Court for the Southern District of New York, U.S.A. **Miguel Valle** Partner, Valle Salinas and Pacchiano, Mexico *1.5 CLE Credits in Skills*	**PANEL 6: Cryptocurrency and Digital Asset Regulation: Navigating Divergent Legal Frameworks Across the United States, Argentina, Brazil, and the European Union** This panel will provide a comparative analysis of the regulatory and legislative frameworks governing cryptocurrency and digital assets across the European Union, the United States, Brazil, and Argentin. Among other things, it will address multiple regulatory frameworks including MiCA, SEC and CFTC jurisdiction, recent enforcement actions and pending Congressional legislation, Brazil's Virtual Assets Act and the Banco Central do Brasil's supervisory role, and Argentina's evolving framework under BCRA and CNV oversight. It will also address cross-border compliance challenges, including AML/KYC obligations, the regulatory treatment of stablecoins and DeFi protocols, and practical strategies for practitioners advising internationally active clients. Featuring private practitioners and government regulators from the U.S., Latin America, and Europe, the panel will offer practical insights into compliance obligations, enforcement risk, and transactional considerations in this rapidly evolving area of international law. **Panelists:** **Javier Canosa** Partner, Canosa Abogados, Argentina **Antonio Marcos Fonte Guimarães** Deputy Head of Financial System Regulation Department, Central Bank of Brazil, Brazil **Daniel T. Podhaskie**

Creel, García-Cuéllar, Aiza y Enríquez, S.C., Mexico *1.5 CLE Credits in Areas of Professional Practice*		Partner, Whiteford Taylor & Preston LLP, U.S.A. **Roberto E. Silva** President, National Securities Commission of Argentina *1.5 CLE Credits in Areas of Professional Practice*
3:45 p.m. – 4:00 p.m.	Coffee Break	
4:00 p.m. – 5:15 p.m.	**PANELS 7 TO 9**	

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 7: The Trade Reset: Investment, Valuation and Cross-Border M&A This panel will analyze how newly approved free trade agreements and tariffs unilaterally imposed by USA are reshaping the mergers and acquisitions market globally and regionally. It will address their impact on investment flows, asset valuation, and the structuring of cross-border transactions. The goal is to provide a comparative and practical perspective on how these agreements influence strategic M&A decision-making. **Panelists:** **Rosa Ertze** Partner, Withers Bergman LLP, U.S.A. **Pablo García Morillo** Partner, Marval O'Fairrel Mairal, Argentina **Fernando Hernández Gómez** Partner, Vázquez Aldana, Hernández Gómez (VAHG), Mexico **Pedro Pais de Almeida** Partner, Abreu Advogados, Portugal **Rafael Villac** Partner, Martins Villac Advogados, Brazil *1.5 CLE Credits in Areas of Professional Practice*	**PANEL 8: Global Antitrust and Competition Developments Among Public Enforcers** This panel will examine evolving enforcement initiatives by public antitrust enforcers, such as:(1) the impact of pro-growth policies on antitrust enforcement; (2) expanding and contracting merger reviews; and (3) addressing developments involving high-tech companies and challenges arising from AI. **Co-Moderators:** **Jay L. Himes** Administrative Law Judge, Federal Trade Commission, U.S.A. **Luis Nagalli** Partner, Madrona Advogados, Brazil **Panelists:** **Vitor Jardim Machado Barbosa** Chief of Staff, Administrative Council for Economic Defense, Brazil **Fayrouze Masmi-Dazi** Managing Partner, Hagens Berman, France **Lauren M. Rackow** Of Counsel, Cravath, Swaine & Moore LLP, U.S.A. **Yusuke Takamiya** Partner, Mori Hamada & Matsumoto, Japan *1.5 CLE Credits in Areas of Professional Practice*	**PANEL 9: Business and Borders: The Latest in Global Business Immigration** The panel will provide the most recent legal developments in the U.S. as compared to other jurisdictions such as in Latin America, Europe, and Asia. Topics will include: • Latest U.S. administration immigration initiatives and directives • Current business immigration policies and trends in Latin America and other regions • Consular updates worldwide • U.S. Customs and Border Protection (CBP) updates and how to prepare for the border **Panelists:** **Patrícia Valadas Coriel** Valadas Coriel & Associados, Portugal **Melissa B. Drennan** Senior Associate, Herbert Smith Freehills Kramer LLP, U.S.A. **Matthew S. Dunn** Partner, Herbert Smith Freehills Kramer LLP, U.S.A. **Valentina Kuscevic** Counsel, Carey, Chile **Rodrigo Solá Torino** Partner, Marval O'Farrell Mairal, Argentina *1.5 CLE Credits in Areas of Professional Practice*

5:15 p.m.	End of Day 1 Program
7:00 p.m. – 9:00 p.m.	**Welcome Reception and Dinner | Museo Fortabat** Address: Olga Cossettini 141, C1107 Cdad. Autónoma de Buenos Aires **Guest Speaker:** **Pablo José Bereciartua** Minister of Infrastructure and Mobility of the Autonomous City of Buenos Aires Argentina

THURSDAY – OCTOBER 22, 2026 (DAY 2)

8:00 a.m. – 9:00 a.m.	**Networking Breakfast** **Day 2: Industry Sector Roundtables** Roundtables will focus on major industry sectors driving cross-border work, including financial services, fintech and digital assets, energy, infrastructure, agribusiness, healthcare, technology, real estate, defense, manufacturing, and consumer markets. **Optional One-on-One Meetings** To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*
9:00 a.m. – 10:15 a.m.	**PLENARY II – The Foundations of the Rules-based International Order, and the Evolution of Private International Law** This plenary session examines the evolving foundations of the rules-based international order and its intersection with private international law at a moment of fundamental global shifts. Panelists will discuss authoritarian impulses challenging the democratic gains of the "third wave of democracies" and unilateral state actions (including extraterritorial regulatory reach). Additionally, the panelists will address the limits of sovereign authority across jurisdictions as practitioners and scholars grapple with fundamental questions about the future of cross-border legal frameworks. The panel brings together perspectives from Brazil, Argentina, and the United States to explore how the rule of law operates in practice: from the enforceability of foreign-law-governed agreements in domestic courts, to the regulatory challenges posed by crypto assets and digital financial products, to the enduring role of international institutions in fostering cooperation even in a fragmented geopolitical landscape. Drawing on both public and private international law traditions, the discussion will consider how individuals, companies, and civil society organizations can continue to operate, transact, and flourish across borders — and what legal and institutional conditions are necessary to sustain that freedom. **Moderator:** **Prof. Azish E. Filabi** Filabi Law & Advisory LLP, U.S.A. **Panelists:** **Michael W. Galligan** Partner, Phillips Nizer LLP, U.S.A.

	Héctor A. Mairal Marval O'Farrell Mairal, Partner, Buenos Aires, Argentina *1.5 CLE Credits in Areas of Professional Practice*
10:15 a.m. – 10:30 a.m.	Coffee Break
10:30 a.m. – 11:45 a.m.	**PANELS 10 TO 12**

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 10: Latin American Merger Control Under Fire: How is Antitrust Influencing the M&A Activity in the Region? Latin American antitrust enforcement faces several challenges: lack of a unified regulatory body, very different approaches to enforcement by regulators and even different ultimate goals when enforcing policy. Merger control is a clear example of that: when planning for a multi-j filing strategy across Latin America, the strategies significantly change when taking into account that some regulators may have complex economic analysis, others may have a focus on more traditional approaches and there may be others in which non-antitrust issues may be key for clearance. The panel will cover Brazil, Argentina, Chile and Uruguay to analyze their significant developments in recent years regarding mergers, both from a substantive and procedural perspective. These developments are undoubtedly of interest to those who analyze multi-jurisdictional mergers, but also to those who do so from a local perspective, as these realities and experiences can be perfectly applicable to the reality of other countries. The purpose of this panel is to clearly present the experience that relevant jurisdictions have had in recent years regarding mergers and, from a practical perspective, to help navigate possible multijurisdictional filings in the region in a seamless manner. **Moderator:**	**PANEL 11: Cross-Border Litigation Tools for Success: Strategy and Tactics for Winning International Disputes** The panel will discuss cross-border litigation, focusing first on the strategic considerations of choice of law, jurisdiction and venue, and second on tactical issues that typically arise. The panel will explore how to craft a solid strategy to bring a case or defend a claim, including considerations of applicable law, jurisdictional considerations, and future enforceability. The panel will discuss the factors involved in managing cross-border litigation, such as ensuring the availability of witnesses, electronic document preservation and production, and foreign discovery. **Panelists:** **Alejo M. Gascón** Partner, Marval O'Farrell Mairal, Argentina, Buenos Aires, Argentina **Joseph E. Gallo** Partner, Withers Bergman LLP, U.S.A. **Neil Quartaro** Japan Practice Chair, Cozen O'Connor, U.S.A. **Hon. Sidney H. Stein** U.S. District Court for the Southern District of New York, U.S.A. *1.5 CLE Credits in Skills*	**PANEL 12: IP for AI and AI for IP: The Chicken and Egg Conundrum** The panel will explore the contours of the interface between Intellectual Property and Artificial Intelligence with a comparative discussion from the U.S., EU and South American perspectives while addressing the following legal areas: Ownership, Infringement, Procu rement/Prosecution of IP and Licensing. Some of the questions raised are: • Who owns the output of AI? How can AI be owned? How can AI be used to generate IP? • Can AI output be protected? Are humans necessary? Does the protection of AI change among different IP – patents, trademarks, copyrights, trade secrets, designs and data? • What is the current state of copyright infringement for training AI models? Fair use? Moral rights? • Can the output be licensed? Who can license and what can be licensed? • What issues arise in performing IP due diligence for licensing and for M&A? **Panelists:** **Sergio M. Ellmann** Partner, Marval O'Farrell Mairal, Argentina **Rory J. Radding** Partner, Maschoff Brennan LLP, U.S.A. **Dr. Bartosz Sujecki** Partner, Van Diepen Van Der Kroef, Netherlands *1.5 CLE Credits in Areas of Professional Practice*

Diane O'Connell Founder and President, Sorting it Out, Brooklyn, NY **Panelists:** **Verónica Franco** Partner, Ferrere, Paraguay **Renato Guerrieri** Associate, Guyer & Regules, Uruguay **Beatriz Hidalgo** Partner, FerradaNehme, Chile **Milena Mundim** Partner, Lefosse Advogados, Brazil **Felipe Serrano** Managing Partner, Serrano Martínez CMA, Colombia *1.5 CLE Credits in Areas of Professional Practice*		

11:45 a.m. – 12:00 p.m.	Coffee Break
12:00 p.m. – 1:15 p.m.	**PANELS 13 TO 15**

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 13: Beyond Borders: Immigration, Tax, and Global Mobility Strategies in a Changing World Global mobility has become a critical component of strategic planning for companies and individuals, shaping how they structure operations, careers, and investments across jurisdictions. Immigration is no longer limited to visa processes—it now intersects with employment, tax planning, and investment strategies, particularly in light of evolving U.S. immigration policies and increasing regulatory challenges. This panel will explore how businesses and professionals are navigating these dynamics, highlighting the immigration and tax implications of global mobility and comparing attractive relocation destinations such as Paraguay, Costa Rica, and Spain. The discussion will focus on how to design effective cross-border	**PANEL 14: Banco Masters Scandal: Its Impact on Rule of Law, Democracy and the Independence of the Judiciary** Participants will hear from the lead defense attorney, Davi Tangerino about the Banco Masters Scandal, the largest legal/political investigation into the CEO's of two of the largest banks in Brazil, Banco Master and Bank Regional Brazilia (BRB), and their business dealings which lead to investigations into some of the highest ranking government officials and Justices in Brazil and its impact on the Rule of Law, Democracy and the Independence of the Judiciary. We will use this case to frame a discussion on the global conversation of a lawyer's role in protecting the rule of law and democracy. **Panelists:** **Sherry Levin Wallach** CEO & Founder, JustaNovus LLC, U.S.A.	**PANEL 15: Restrictions on Foreign Ownership of Rural Land** Countries in North America and Latin America impose legal restrictions on the acquisition of rural real estate by foreign persons (both individuals and legal entities). National security, territorial sovereignty, and food security are among the main policy reasons underlying these limitations. All investors should be aware of the existence of such restrictions, as non-compliance may generally result in undesirable legal consequences, including the nullity of the acquisition. The purpose of this panel is to describe, in certain relevant jurisdictions, the existing limitations and how they must be complied with by potential foreign investors. **Moderator:** **Jorge Luis Arenales** Partner, BLP Abogados, S.A., Guatemala

strategies that balance mobility, compliance, and opportunity in an increasingly complex global landscape. **Panelists:** **Pedro Heredia** Partner, Pellicer & Heredia Abogados, Spain **Margarita Sandí Mora** Immigration Law Director, TACTIC Legal | NOMAD Immigration Services, Costa Rica **Horacio Peroni** Junior Partner, Peroni Sosa Tellechea Burt & Narvaja Abogados, Paraguay **M. Alejandra Vargas** Partner, Duane Morris LLP, U.S.A. **Luciana Martina Virgile** Partner, Marval O'Farrell Mairal, Argentina *1.5 CLE Credits in Areas of Professional Practice*	**Davi Tangerino** Founding Partner, Davi Tangerino Advogados, Brazil *1.5 CLE Credits in Ethics and Professionalism*	**Panelists:** **Alonso Indacochea** Partner, PPO Indacochea, Bolivia **Rossana Natteri** Partner, Estudio Olaechea, Peru **Beatriz Spiess** Partner, Guyer & Regules, Uruguay **Ignacio Torino Zavaleta** Senior Expert Associate, Marval O'Farrell Mairal, Argentina *1.5 CLE Credits in Areas of Professional Practice*
1:15 p.m. – 2:15 p.m.	**Networking Lunch** **Optional One-on-One Meetings** To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*	
2:15 p.m. – 3:30 p.m.	**PANELS 16 TO 18**	
Track 1 (Transactional)	**Track 2 (Litigation)**	**Track 3 (Other Topics)**
PANEL 16: The Defense Industry, The Sleeping Giant Is Wide Awake The accelerated increase in public procurement of defense capacities (and, accordingly, the relevant public funds dedicated to this sector) driven by the threat of conflict have sparked a dormant industry with cross border contracts and regulation around the world. However, the defense industry is a heavily regulated and supervised industry that presents challenges in certified manufacturing, regulated	**PANEL 17: International Arbitration in a Changing World: Energy Transition and Investment Disputes** As global demand for energy and critical minerals accelerates, governments and investors are navigating an increasingly complex regulatory and geopolitical landscape. Large-scale investments in mining, infrastructure, and energy projects—particularly in emerging markets—are giving rise, or are likely to give rise, to new disputes and arbitration claims.	**PANEL 18: The Growth of Asian Investment in the Americas – What has Changed and What has Not** Commerce between the Americas and the Asia-Pacific region has always been active, in a wide variety of areas, including manufactured goods and capital investment from the Asia-Pacific region into the Americas, and agricultural products and natural resources from the Americas to the Asia-Pacific region. However, the nature of the commerce, the types of goods imported and exported, and the relative

sales to governments by private stakeholders that must be sanctioned by other governments and sanctions among trading blocks that must be carefully overseen, and the need of security and sustainability of the supply chain. The financing associated with said spending also spurs challenges for lenders, takers of loans and suppliers. Public procurement, international trade of weapons and double use equipment, anti-corruption, foreign direct investment regulations and foreign direct investment oversight in M&A, anti-trust, tariffs on raw materials and tight oversight from minerals to final product and further scrutinized by public watchdogs. These are the challenges that defense industry lawyers and the practitioners that advise them face, whether they are the established industry powerhouses or industry start-up newcomers, as well as the VC and PE funds that invest in them. This panel will discuss the delicate balance of a sprawling industry that had been a sleeping giant for many years. **Panelists:** **David Arias Guedon** Partner, J&A Garrigues, S.L.P., Mexico *1.5 CLE Credits in Areas of Professional Practice*	This panel will examine recent developments in international arbitration, focusing on disputes arising from energy transition policies, critical mineral projects, and shifting regulatory frameworks. Panelists will discuss emerging trends in investor–state and commercial arbitration and the challenges facing both investors and states in this evolving environment. **Moderator:** **Leandro Caputo** Partner, Capparelli, D'Angelo & Caputo Abogados, Argentina **Panelists:** **José E. Arvelo** Of Counsel, Covington & Burling LLP, U.S.A. **Julian Honowitz** Managing Director, Ankura, U.S.A. **Gonzalo S. Zeballos** Partner, Baker & Hostetler LLP, U.S.A. *1.5 CLE Credits in Areas of Professional Practice*	roles of various countries (with the added twist in recent years of rapidly evolving international tariff regimes) have constantly changed. The panelists will discuss select topics in this area and make some general observations on the state of the current legal and commercial relationship between the Americas and the Asia-Pacific region. **Panelists:** **P. Eugenio Aramburu** Partner, Pérez Alati, Grondona, Benites & Arntsen (PAGBAM), Argentina **Tsugumichi Watanabe** Counsel, TMI Associates, Tokyo, Japan **Hyun Suk Choi** Member, Choi & Park LLC, New York, NY **Neil A. Quartaro** Japan Practice Chair, Cozen O'Connor, U.S.A. *1.5 CLE Credits in Areas of Professional Practice*
3:30 p.m. – 3:45 p.m.	Coffee Break	
3:45 p.m. –5:00 p.m.	**PANELS 19 TO 21**	
Track 1 (Transactional)	**Track 2 (Litigation)**	**Track 3 (Other Topics)**
PANEL 19: Cross-Border Wealth Planning: Strategic Structures for Latin American Families Investing in the U.S. As Latin American families and private investors continue to expand their international portfolios, the United States remains a key destination for investment, diversification, and long-term wealth planning. This panel will explore practical corporate and tax	**PANEL 20: Earn-out Litigation Across Different Jurisdictions and in Arbitration** Earn-out mechanisms are widely used to bridge valuation gaps in M&A transactions, yet they frequently give rise to complex, high-stakes disputes, making them a particularly compelling subject for both deal lawyers and litigators. This panel will explore the comparative handling of earn-out litigations across key jurisdictions	**PANEL 21: The Future of Investment in Latin America: Energy, Infrastructure, and Innovation** Latin America stands at a pivotal moment for investment, as governments and private actors across the region mobilize capital to meet demand in energy, infrastructure, and technology. This panel will examine the legal frameworks, regulatory developments, and transactional structures shaping major projects across South and Central

strategies for structuring cross-border investments into the U.S., including the use of Luxembourg investment vehicles. Panelists will discuss current planning trends, common structuring challenges, and practical insights for advisors working with high-net-worth individuals and family offices across Latin America.

Moderator:

Frédéric Barriault
Counsel, Fasken Martineau DuMoulin, Canada

Panelists:

Renato Faria
Founding Partner, Martins Villac Advogados, Brazil

Carlos Fitte
Managing Director, Amicorp, Argentina

Michael W. Galligan
Partner, Phillips Nizer LLP, U.S.A.

Ekaterina Lebedeva
Independent Corporate and Finance Lawyer, Luxembourg

1.5 CLE Credits in Areas of Professional Practice

(including the United States, Canada, selected EU and Latin American countries such as Argentina, France, and Asia-Pacific), highlighting both transactional and contentious perspectives. Corporate practitioners will receive valuable insight into how drafting choices, such as financial metrics, governance provisions, and dispute resolution clauses, are later scrutinized and interpreted by courts or arbitral tribunals under different legal systems. The discussion will also provide litigators with a comparative understanding of how varying substantive and procedural issues may influence their handling of litigation over earn-clauses (e.g. implied covenants, ascertainable price, evidentiary rules, designated or court appointed experts) and shape the outcome of such disputes. The panel will address key legal and practical questions such as: Who determines earn-out amounts based on earn-clauses? How do different jurisdictions construe ambiguous earn-out provisions? How are accounting disputes (e.g., EBITDA calculations) resolved, and what role do experts play? What procedural tools (litigation vs arbitration) are preferred and why? What lessons can be drawn for drafting enforceable and dispute-resilient earn-out clauses in SPAs?

Co-Moderators:

François Berbinau
Partner, BFPL Avocats, France

Jorge Luis Arenales
Partner, BLP Abogados, S.A., Guatemala

Panelists:

Marco Amorese
Lawyer, AMSL Avvocati, Italy

Italo Martins
Fux Advogados, Brazil

Diane O'Connell
Founder and President, Sorting it Out, Brooklyn, NY

America, with particular attention to Brazil's ambitious pipeline of mega projects in sectors such as pulp and paper and data centers; Argentina's current regulatory and financing landscape for energy and infrastructure investments; and Costa Rica's role as an innovation-driven platform within Central America, including its ongoing infrastructure and energy initiatives. Drawing on the perspectives of leading practitioners from Argentina, Brazil, Costa Rica, and the United States, panelists will explore the opportunities and challenges facing private investors, international lenders, and multilateral institutions as they structure and finance cross-border transactions in an evolving economic and political environment. The discussion will offer practical insights for counsel advising on project finance, foreign direct investment, and public-private partnerships, making it essential for practitioners and in-house lawyers navigating the next phase of regional growth.

Moderator:

David Weinberger
Principal Lawyer, LCL Law, Australia

Panelists:

Jeremy Erndt
Senior Managing Director, Ankura, U.S.A.

Diego Fraga Lerner
Partner, Veirano Advogados, Brazil

Alfonso Liao Molina
Partner, TACTIC Legal, Costa Rica

Jimena Vega Olmos
Partner, Estudio Beccar Varela, Argentina

1.5 CLE Credits in Areas of Professional Practice

	1.5 CLE Credits in Areas of Professional Practice	
5:00 p.m.	End of Day 2 Program.	
8:00 p.m. –10:30 p.m.	**Tango Show and Dinner | Tango Porteño** Address: Cerrito 570, C1010 Cdad. Autónoma de Buenos Aires, Argentina	

FRIDAY – OCTOBER 23, 2026 (DAY 3)

8:00 a.m. – 9:00 a.m.	**Networking Breakfast** **Day 3: Global Connections & Cross-Border Collaboration** The final day will highlight regional and cross-border collaboration opportunities, including Latin America, North America, Europe, Asia-Pacific, the Middle East, and Africa. **Optional One-on-One Meetings** To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*
9:00 a.m. – 10:15 a.m.	**PLENARY III – Bar Associations, Ethics & Membership in a Globalized Legal Profession** In an era in which legal practice increasingly transcends national borders, the role of bar associations is evolving in important and meaningful ways. Lawyers today must navigate not only different legal systems and regulatory frameworks, but also broader questions of professional identity, ethical responsibility, international mobility, and the value of belonging to institutions that promote dialogue, collegiality, and shared standards across jurisdictions. This session will bring together bar leaders to reflect on the future of bar associations in a globalized world. The discussion will explore how these institutions can continue to uphold ethical principles, support the professional development of lawyers, strengthen cross-border collaboration, and remain relevant to a new generation of members seeking both purpose and connection in an increasingly international legal community. **Panelists:** **Taa R. Grays** President, New York State Bar Association, U.S.A. **Fernando Hernández Gómez** Partner, Vázquez Aldana, Hernández Gómez (VAHG), Mexico *1.5 CLE Credits in Ethics & Professionalism*
10:15 a.m. – 10:30 a.m.	Coffee Break
10:30 a.m. – 11:45 a.m.	**PANELS 22 TO 24**

Track 1 (Transactional)	Track 2 (Litigation)	Track 3 (Other Topics)
PANEL 22: NYSBA's Groundbreaking Report of the Task Force on Artificial	**PANEL 23: The Critical Minerals Race: Latin America, the United States, and the Future of Supply Chains**	**PANEL 24: What Your In-House Counsel Wants You to Know: Advancing Diversity, Inclusion, and**

Intelligence – What It Means for the Practice of Law

AI has already had a huge impact on the legal profession, but what impact has it had on the court system? The return of our ever-popular AI and the Courts panel will talk about NYSBA's groundbreaking work on AI and the impact on the court system. You will hear first-hand from judges and practitioners around the world about the issues that they are facing and what they think the future brings. What is the conflict between ESG & AI in the courts? Will judges take into account the impact on the planet? How will judges deal with hallucination and professional failings. What about access to justice and whether AI increases the digital divide? Participants will have the chance to ask questions of judges and participants from 4 continents to see the worldwide response to these challenges.

Moderator:

Jonathan Armstrong
Partner, Punter Southall Law, U.K.

Panelists:

Tomoyuki Otsuki
Executive Lead, GMO Internet, Inc., Tokyo, Japan

Hon. Sidney H. Stein
U.S. District Court for the Southern District of New York, U.S.A.

1.5 CLE Credits in Ethics & Professionalism

This panel will explore the evolving landscape of critical minerals in the Americas, with a focus on developments in Latin America and the United States. As demand for minerals such as lithium, copper, and rare earths accelerates, governments and industry are reshaping regulatory frameworks, investment strategies, and supply chains to secure reliable sources of these strategic resources. Panelists will discuss recent policy initiatives in both exporting and importing countries, emerging opportunities for cross-border investment, and the key challenges facing the sector—from permitting and financing to geopolitical competition and sustainability considerations.

Moderator:

Nahila A. Cortés
Counsel, Baker & Hostetler LLP, U.S.A.

Panelists:

1.5 CLE Credits in Areas of Professional Practice

Collaboration in the Corporate Legal Environment

This panel provides an inside perspective on how in-house legal teams approach diversity, inclusion, and collaboration when managing legal matters and partnering with external counsel. Experienced in-house lawyers will discuss how legal departments are working to build more inclusive teams, promote diverse perspectives in decision-making, and address barriers that may affect the advancement and participation of diverse attorneys in corporate legal practice.

Panelists will explore how outside counsel can better understand and support in-house diversity and inclusion priorities, including expectations around diverse teams, equitable opportunities for meaningful client-facing roles, and creating more inclusive working relationships. The discussion will also examine how unconscious bias and traditional approaches to selecting and evaluating outside counsel can impact opportunities for diverse lawyers and firms.

Co-Moderators:

Mary Fernández
Founding Partner, Headrick Rizik Álvarez & Fernández, Dominican Republic

Toni M. Jaeger-Fine
Senior Counselor and Adjunct Professor of Law, Fordham Law School, U.S.A.

Panelists:

Santiago Cornejo
General Counsel, Biogénesis Bagó, Buenos Aires, Argentina

Terena Penteado Rodrigues
Head of Compliance, IDB Invest, U.S.A.

Nancy Nufio
Legal Manager, Castillo Hermanos, Guatemala

			1.5 CLE Credits in Diversity, Inclusion, and Elimination of Bias
11:45 a.m. – 12:00 p.m.	Coffee Break		
12:00 p.m. – 1:15 p.m.	**PANELS 25 TO 27**		
Track 1 (Transactional)		**Track 2 (Litigation)**	**Track 3 (Other Topics)**
PANEL 25: Ethics, AI, and Cybersecurity: The Intelligence May Be Artificial, but the Ethical Issues Are Real The number of court cases involving lawyers presenting non-existent cases and quotations to tribunals is well over 1,000 and growing daily. Many lawyers seem to remain oblivious to the unreliability of AI-generated content and to the implications of using public-facing generative AI tools for confidentiality and privilege. Moreover, lawyers and law firms continue to be regular targets of cybercriminals, because of the value of client data that they are required by ethical rules to keep confidential and private. The advent of hacking tools powered by artificial intelligence makes defending against these attacks increasingly challenging. Legal risk management and ethical compliance need to adapt rapidly to deal with new threats, to comply with changing multinational artificial intelligence, cybersecurity, and data privacy regulation, and to understand how to use new AI-powered technology safely. Methods for meeting ethical and compliance obligations must change to stay current as well. This panel will focus on what ethical obligations must be met in addressing these issues; what policies must lawyers follow to use artificial intelligence tools safely and ethically; what are the risks of failing to understand the technology they use, including generative AI; and what are the potential costs to lawyers, law firms, and clients of failing to take adequate security measures? **Panelists:**		**PANEL 26: Labor Law Reforms in LATAM: Developments, Trends, and Challenges** Throughout the session, the panel will address the main recent regulatory changes and ongoing reform initiatives across the region, with a particular focus on key areas such as outsourcing, termination of employment and severance, collective bargaining, among others. It will also examine emerging regulatory trends related to platform work, remote work, and the increasing cross-border nature of employment relationships. From a comparative perspective — highlighting contrasting regulatory approaches— the panelists will analyze how different Latin American jurisdictions are responding to the challenges of competitiveness, informality, and labor market modernization. In this context, the discussion will assess the practical impact of these reforms on labor litigation, legal certainty, and corporate decision-making. **Panelists:** **Domingos Fortunato** Partner, Mattos Filho, Brazil **Ignacio García** Partner, Porzio Rios Garcia, Santiago, Chile **Rafael Vallejo Gil** Partner, Von Wobeser y Sierra, S.C., México **Vilma Kutomi** Vilma Kutomi Advocacia Trabalhista, Sao Paulo, Brazil **Santiago Madalena** Partner, Guyer & Regules, Uruguay	**PANEL 27: Therapeutic Jurisprudence (TJ) in Practice: Transforming the Legal Profession, Evolving Legal Systems** This panel invites lawyers interested in professional development to explore TJ as a practical, ready-to-apply framework for both personal growth and systemic reform. We will have the opportunity to discuss how legal rules, procedures, and legal professions' roles impact those involved in legal processes, and how they can be shaped to produce more humane outcomes without compromising due process. Moving beyond theory, the panel highlights how TJ can be integrated into daily practice—from litigation to transactional work— in different legal roles. For example, a law clerk applying TJ principles in her daily work may improve judicial communication and reduce lawyers and litigants stress. It also examines how TJ supports values-driven lawyers' professional identity development, emphasizing the role of bar associations as key institutional actors in shaping professional identity through continuing legal education, ethical guidance and mentorship structures. Attendees will gain practical insight into how being exposed to TJ principles, including TJ in a law firm's culture and adopting TJ in daily practice can enhance professional effectiveness, deepen sense of purpose, and contribute to more responsive and efficient systems of justice. **Panelists:** **Toni M. Jaeger-Fine** Senior Counselor and Adjunct Professor of Law, Fordham Law School, U.S.A. **Alfia Sofia Lizzio**

Jonathan Armstrong Partner, Punter Southall Law, U.K. **Drew Jaglom** Partner, Tannenbaum Helpern Syracuse & Hirschtritt LLP, U.S.A. **Alejandro María Massot** Partner, Randle Legal, Argentina *1.5 CLE Credits in Cybersecurity, Privacy & Data Protection - Ethics*	**Rodrigo Solá Torino** Partner, Marval O'Fairrel Mairal, Argentina *1.5 CLE Credits in Areas of Professional Practice*	Senior International Counsel, Foutsis & Partners, Greece **Taa R. Grays** President, New York State Bar Association, U.S.A. **Sherry Levin Wallach** CEO & Founder, JustaNovus LLC, U.S.A. **Maria Sofia Sagues** Law Clerk, Supreme Court of Justice of the Nation, Argentina *1.5 CLE Credits in Ethics & Professionalism*
1:15 p.m. – 2:15 p.m.	**Networking Lunch** **Optional One-on-One Meetings** To help attendees make the most of their time at the conference, participants and sponsors may request one-on-one meetings through the conference networking platform. Meetings will be arranged based on mutual interest and availability, offering an additional opportunity to build connections, explore referrals, and identify potential areas for collaboration. While the organizers will do their best to facilitate these introductions, meetings cannot be guaranteed. *(Click here to request a one-on-one meeting.)*	
2:15 p.m. – 3:30 p.m.	**PANELS 28 TO 30**	
Track 1 (Transactional)	**Track 2 (Litigation)**	**Track 3 (Other Topics)**
PANEL 28: AI Governance and Regulation: Emerging Markets and Consumer Protection Considerations This panel is a discussion of comparative AI regulation and its impact on the development of AI technologies and platforms, particularly in emerging markets across Africa, Europe and South Asia. Panelists will assess socio-economic, human rights, and consumer protection challenges of global AI developments, such as how AI-enabled systems affect risks such as automated bias and discrimination in employment screening, housing, policing, and lending (among other topics). The legislative response from the U.S. and Europe will be considered, including whether those efforts are sufficient to address concerns stemming from AI usage in developing nations. Particular emphasis will be put on the	**PANEL 29: Cross-Border Internal Investigations and the Rights of Individuals to a Fair Treatment** In the last decade, several high-profile international corruption cases ended up in differed prosecution agreements with US and/or foreign departments of justice. The aftermath of these largely publicized cases raises many issues for individuals targeted by the internal investigations that ultimately led to such prosecution agreements in which they were stigmatized. This panel will discuss whether negotiated corporate resolutions and company-led internal investigations can still protect fair process for individuals once corporate cooperation, internal evidence-gathering, and factual admissions in differed prosecution agreements help shaping later prosecutions against these individuals. Among other questions, this panel will examine (i) how modern internal investigations increasingly sit at the crossroads of settlement strategy, compliance remediation, and criminal defense, (ii) whether a company's	**PANEL 30: Practicing Law in the Age of AI: A Young Lawyer's Perspective** Artificial intelligence is rapidly changing not only how legal work is performed, but also how the next generation of attorneys will be trained, evaluated, and expected to practice. Developed by NYSBA's Young Lawyers Section, this panel will examine AI's impact on the legal profession from the perspective of young and emerging practitioners. Panelists will discuss how AI may reshape entry-level roles and the legal job market; the challenges of developing sound judgment and core lawyering skills when technology can perform—or appear to perform—traditional junior-level work; and evolving client expectations regarding speed, cost, and efficiency. The discussion will also address clients' increasing use and misuse of AI for legal advice, along with practical concerns surrounding accuracy, confidentiality, privacy, and responsible use. Rather than treating AI as simply a technological or ethical issue, this

necessary components of global and international responses, such as a global transparency framework to ensure accountability, visibility into AI decision-making, and equitable standards across jurisdictions. **Panelists:** **Prof. Azish E. Filabi** Filabi Law & Advisory LLP, U.S.A. **Antonio Marcos Fonte Guimarães** Deputy Head of Financial System Regulation Department, Central Bank of Brazil, Brazil **Lyne Kagwi** International Corporate & Compliance Attorney, U.S.A. **DL Morriss** Partner, Hinshaw & Culbertson LLP, U.S.A. *1.5 CLE Credits in Areas of Professional Practice*	understandable interest in securing a negotiated outcome with public authorities/prosecutors can distort the search for truth when the same internal investigation frames allegations against executives, employees, or third party individuals, and (iii) whether efficiency, remediation, and increasingly coordinated cross-border law enforcement can be reconciled with adversarial fairness for individuals and credible truth-finding for jurisdictions. Whether you are working in-house, as defense attorneys, whether you are investigating or are prosecuting such cases, the international dimension of this topic makes it all the more relevant since across the world anticorruption authorities and law enforcement (e.g. the DOJ and SEC in the US, the SFO in the UK, the PNF and AFA in France) promote self-reporting, remediation, leniency, and whistleblowing, while privilege, access-to-file, inspection powers, and defense safeguards remain materially different across jurisdictions. **Co-Moderators:** **Jonathan Armstrong** Partner, Punter Southall Law, U.K. **François Berbinau** Partner, BFPL Avocats, France **Panelists:** **Terena Penteado Rodrigues** Head of Compliance, IDB Invest, U.S.A. **Esther Flesch** Partner, Cescon Barrieu, Brazil **Álvaro José Galli** Partner, Beccar Varela, Argentina *1.5 CLE Credits in Areas of Professional Practice*	panel will explore what it means for the future development of lawyers and the profession itself. **Panelists:** **Marcella Maxine Jayne** Marcella Maxine Jayne, Esq. PLLC, U.S.A. **Carolina Ledesma** Associate, Marval O'Farrell Mairal, Argentina **Camila Paredes** Associate, Bruchou & Funes de Rioja, Argentina **Lorenzo Rovini** Senior Associate, Paykin Law, U.S.A. **Gaston I. Vionnet Perez** Associate Attorney, Beltran Brito LLP, U.S.A. *1.5 CLE Credits in Ethics & Professionalism*
3:30 p.m. – 3:45 p.m.	Coffee Break	
3:45 p.m. – 5:00 p.m.	**PANELS 31 TO 33**	
Track 1 (Transactional)	**Track 2 (Litigation)**	**Track 3 (Other Topics)**
PANEL 31: Governing the Machine: AI Integration, Governance & Regulatory Strategy for International Law Firms	**PANEL 32: Data Privacy** *Description: TBD*	**PANEL 33: Finance** *Description: TBD*

The panel addresses how international law firms can integrate AI in a way that is strategically sound, operationally effective, ethically compliant, and regulatory-ready across multiple jurisdictions, with particular emphasis on the fast-evolving Latin American regulatory landscape (Brazil, Mexico, Colombia, Argentina, and Chile) alongside the EU AI Act and US guidance such as ABA Formal Opinion 512. It frames the topic as urgent, driven by AI's rapid capability gains, an accelerating and inconsistent patchwork of regulation, and growing client demands for transparency that many firms cannot yet meet. Substantively, the session moves from practice self-assessment (identifying AI needs and risks before tool selection) through building internal governance architecture (use policies, attorney supervision under Model Rule 5.3, audit trails, client disclosure, and intake/billing integration), cross-jurisdictional regulatory navigation, and practical implementation strategy, closing with a law practice management segment on AI-ready firms. It is designed to be highly interactive using live polling, small-group exercises, real-world scenario analysis, and Q&A woven throughout, and is intended to serve both first-time, single-jurisdiction practitioners and managing partners of multinational firms. **Panelists:** **Itzik Amiel** Founder & CEO, THE SWITCH, Netherlands **Cat Casey** Chief Legal AI Futurist, Masters AI Legal, U.S.A. **Sherry Levin Wallach** CEO & Founder, JustaNovus LLC, U.S.A.	**Moderator:** **Jay G. Safer** Partner, Dunnington, Bartholow & Miller, LLP, U.S.A. **Panelists:** *1.5 CLE Credits in _____*	**Panelists:** **Vicente Allende** Partner, Claro & Cía, Chile **Carlos Pinto** Partner, PPO Indacochea, Bolivia **Elizabeth Evans** Partner, Clyde & Co US LLP, U.S.A. *1.5 CLE Credits in _____*

1.5 CLE Credits in Law Practice Management		
5:00 p.m. – 5:15 p.m.	End of Day 3 Program	
7:00 p.m. – 10:00 p.m.	**Gala Reception & Dinner | Palacio Paz Circulo Militar** Address: Avenida Santa Fe 750, Frente a plaza San Martín, Buenos Aires	

Dress Code

- Conference Panels, Plenaries and Lunches: Business Attire or Business Casual
- Wednesday and Thursday Evening Events: Business Attire or Business Casual
- Friday Gala Reception and Dinner: Business Attire or Semi-Formal (ex. cocktail dresses and suits are appropriate)









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